NEW TOYO
International Holdings Ltd

MOVING FORWARD
FASTER & FURTHER

Annual Report 2015

NEW TOYO International Holdings Ltd

Annual Report 2015

INTRODUCTION

Founded in 1975, today New Toyo is one of the largest producers of specialty packaging materials in the Asia Pacific Region. Our operations are strategically located in Singapore, Malaysia, Vietnam, Australia and China to serve both multinational corporations and local customers. For over 30 years, we have built and continue to build a business which is focused on improving and perfecting the quality of our products and meeting our customers' needs. Today with numerous applications for packaging materials, we are constantly upgrading our capabilities to stay abreast of the latest changes and improving productivity to stay competitive.

Mission

To grow shareholder value through quality packaging solutions & services

Vision

To be the preferred supplier of consistently high quality packaging materials

Values

Teamwork/Excellence/Innovation/ Creativity/Honesty + Integrity

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Chairman's Message And Business Review

"Amidst this less-than-favourable economic landscape, it is encouraging that the Group delivered a creditable performance with our strategic focus on higher margin products and lowered operating costs."

Angela Heng
Executive Chairman

Chairman's Message And Business Review

Dear Shareholders

On behalf of the Board of Directors of NEW TOYO International Holdings Ltd ("NEW TOYO" or "the Group"), I am pleased to present our annual report for the financial year ended 31 December 2015 ("FY2015").

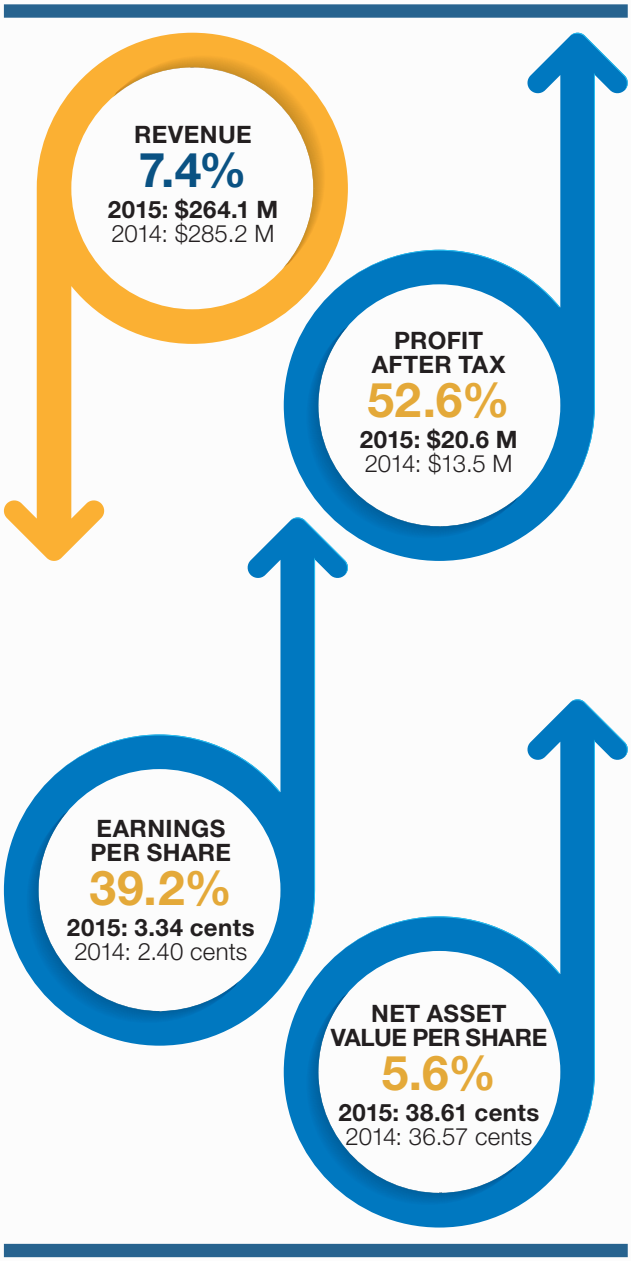
Delivering a Creditable Performance Amidst a Challenging Economic Climate

It was another challenging year for the global economy as it grappled with uncertainties in diverging markets. While US showed signs of recovery, weak sentiments and stagnation continued to plague the European and the Japanese markets. Slower growth and the yuan devaluation in China, coupled with the oil crisis, brought about further volatilities in the year. Closer to home, Singapore recorded its slowest growth since 2009 with GDP growth of 2.0% in 2015. Amidst this less-than-favourable economic landscape, it is encouraging that the Group delivered a creditable performance with our strategic focus on higher margin products and lowered operating costs.

The Group registered revenue of $264.1 million in FY2015, a 7.4% decrease from $285.2 million for the financial year ended 31 December 2014 ("FY2014"). In spite of the decline in revenue, Group's gross margin improved to 16.2% from 13.5% in the previous year. Group's net profit for the year increased by a stellar 52.6% to $20.6 million from $13.5 million in FY2014, while earnings per share rose to 3.34 cents from 2.40 cents. We kept our balance sheet strong. Our current assets and current liabilities stood at $161.4 million and $56.9 million respectively. Net asset value per share was 38.61 cents, up from 36.57 cents. With the net profit generated during the period, shareholders' equity increased to $169.7 million from $160.7 million. We maintained positive operating cashflow with $27.5 million, and ended the fiscal year with a robust cash and cash equivalent position of $79.0 million, an increase of $7.4 million compared to $71.6 million last year.

Maximising Shareholder Value

In light of our sterling financial performance and as a means of rewarding shareholders for their continued support, the Board is pleased to recommend a final dividend of 1.0 cents per ordinary share at the upcoming Annual General Meeting. The proposed final dividend is on top of an interim dividend of 0.6 cents per ordinary share declared earlier this year, bringing the dividend yield to 7.6%[1].

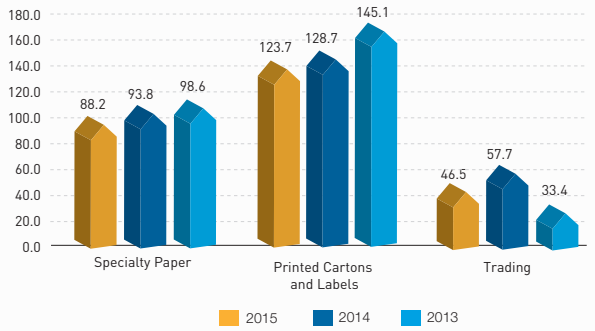


[1] Based on closing share price of 21 cents as at 31 December 2015

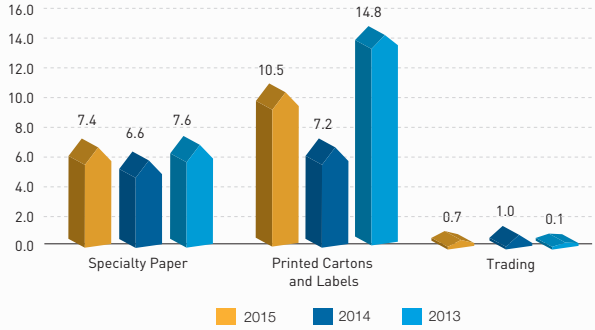
Chairman's Message And Business Review

In the SGX Market Update[2] issued in July 2015, NEW TOYO was named as one of the top 10 highest-yielding stocks among 57 listed companies in the Materials Sector. For the record, the Group has maintained a dividend payout ratio (excluding special dividend) of between 0.43 to 0.50 with a dividend yield of between 4.8% to 8.4% in the last five years. Going forward, the Group remained committed to paying a sustainable level of dividends consistent with our earnings while balancing with the needs to maintain an efficient capital structure and to ensure sufficient funds for future growth. The Group will also further enhance shareholder value through implementing share buybacks.

Revenue - Line of Business
in S$ millions



PBT — Line of Business
in S$ millions



Segmental Review

Specialty Papers ("SP") Business

The SP business produces mainly coated and laminated papers and board for packaging industries using foil and metallised-polyester film. SP business has three key lamination sites in Singapore, Malaysia and Vietnam, with a diversified product range which includes paper cones, paper plates and paper cups.

SP business contributed revenue of $88.2 million and profit before tax of $7.4 million which accounted for 33.4% and 31.8% of Group's total revenue and profit before tax respectively. The reduction in revenue of 6.0% from revenue of $93.8 million in FY2014 was mainly attributed to lower contribution from the Singapore and Malaysia plants, partially cushioned by increased volumes in Vietnam. Profit before tax, however, rose by 12.1% from $6.6 million, mainly due to higher margin product mix, lower material costs and better management of operating overheads.

[2] SGX "Ten Best-Yielding Stocks in Materials Sector Average 3.5% Yield". Available: http://www.sgx.com/wps/wcm/connect/sgx_en/home/newsflash/mu_31072015_1

Chairman's Message And Business Review

Printed Cartons and Labels ("PCL") Business

The PCL business produces mainly gravure and offset printed materials for fast moving consumer goods such as cigarette cartons, cereal boxes and beer labels. The Group is the main supplier to a major tobacco customer in the Asia-Pacific region. The PCL business has also successfully increased its customer base to other major tobacco customers in the region. The business currently has four plants in three countries namely Australia, Malaysia and Vietnam.

PCL business' FY2015 profit before tax surged 45.8% to $10.5 million compared to $7.2 million, on the back of a slight revenue decrease of 3.9% to $123.7 million compared to $128.7 million in FY2014. The strong growth in pre-tax profits was mainly attributed to the improved gross profit contributions owing to several factors. These include the transfer of its remaining Australian cigarette printing business to lower-cost bases in different markets, increased efficiency with improved manufacturing capabilities thus reducing material usages and operating costs, as well as reduction in depreciation charges arising from a revision in the useful life of plant and machinery. The slight revenue decline was a result of decreased volume sales affected by changes in the legislative environment as well as increased excise duties in some markets where its customers operate in. Contribution from the PCL business accounted for 46.8% of the Group's total revenue and 45.1% of Group's profit before tax.

Trading Business

The trading business which involved the supply of raw materials and equipment, accounted for 17.6% of the Group's total revenue and 3.0% for profit before tax in 2015. Revenue for this segment, affected by the political strife in the Middle East, declined 19.4% to $46.5 million from $57.7 million in FY2014. The revenue decline was also partially contributed by decreased demands in acetate-tow sales in Vietnam.

Chairman's Message And Business Review

Moving Forward, Going Faster & Further

While the last two financial years saw us streamlining our operations and embarking on strategies for long-term growth, in 2015, we accelerated our pace in fortifying our existing business and leveraging opportunities to seek out new markets.

In line with our quest to strive for quality excellence, we continued our investment in enhancing our existing machinery and tooling to improve our capabilities so as to meet customers' increasing demand for complex packaging. In terms of human capital which is a critical component in ensuring our continued success, we have strengthened our organisation by putting in place a new management board for the Group's subsidiary Tien Wah Press Holdings Berhad ("TWPH"). Comprising senior management team, the board was formed to provide strategic, commercial and people leadership required to pursue further growth and to develop a sustainable organisation in the long run.

In May 2015, TWPH entered into a strategic joint venture agreement via Toyo (Viet) Paper Product Co. Ltd with Dong Nai Food Industrial Corporation, Vietnam ("DOFICO"), a conglomerate with a variety of businesses, including the manufacturing of industrial products and supplying of consumer goods. The joint venture serves to secure DOFICO's print packaging volume in Vietnam.

To further augment our position as one the largest producers of specialty packaging materials in the Asia-Pacific, we actively seek to foray beyond our current markets and to expand our network of production facilities. In February 2016, TWPH undertook a proposed renounceable rights issue of 48.2 million new ordinary shares. The proceeds of approximately RM48.2 million are earmarked to finance our expansion into the Middle East region and Indonesia by establishing print packaging production facilities and/or acquiring businesses with similar operations.

Gearing Up for the Future

The global outlook for 2016 looks set to remain muted at best with on-going concerns on economic slowdown and the rise of geopolitical threats. Operationally, increasing costs, labour shortage in Singapore, higher interest rates and forex volatilities are some of the business minefields we have to navigate through. Nevertheless, we are confident of our ability to continue delivering results, in line with the clear strategies we have put in place for growth.

The year ahead will see us continuing our focus to grow all our businesses while enhancing our cost containment measures and productivity improvement initiatives. In the medium term, we will work towards ramping up our production capabilities in different markets to support our customers. Although there is growing presence of global print packaging competitors in Asia, our established track record in working with our major customers will put us in good stead to continue our long-term partnerships. Over the longer term, the Group will pursue vertical integration in order to increase our supply efficiency and mitigate increasing operating costs and to seek new revenue sources.

Chairman's Message And Business Review

Resilience is one of the hallmarks of the Group's success. Since we first started our commercial production in 1976, we have weathered many cyclical economic downturns through the years and have emerged from each stronger. 2016 marks the Group's 40th anniversary and having geared up our human capital and production capabilities, and putting in place our clear guiding vision and strategic initiatives, there is no reason to doubt our ability to sustain our growth trajectory, barring unforeseen circumstances.

Appreciation to All

In ending, I would like to express my appreciation to all our shareholders, customers, suppliers and business associates for their continued support. My appreciation also goes out to my colleagues for their hard work and dedication in delivering a year of robust financial performance. Last but not least, my sincere thanks to my Board members for their invaluable guidance and counsel in helping to steer the Group in the direction of growth and possibilities. I look forward to leading NEW TOYO to another successful year ahead.

Angela Heng

Executive Chairman

Board Of Directors

1. Angela Heng Chor Kiang

Executive Chairman

Ms. Heng joined the New Toyo Group in the 1970s. She was one of the pioneers of the Company and was instrumental in setting up the administration and accounts departments and later responsible for the sales and marketing activities of the Group.

In 1990, she assumed the position of General Manager of New Toyo Aluminium Paper Product Co. (Pte) Ltd and brought this unit to ISO 9002 certification in 1996; paving the way for many other New Toyo units to follow likewise. She started New Toyo International Co (Pte) Ltd in 1992 and served as its director until 1995. She was one of the key personnel involved in the listing of the Group on the main board of the Singapore Exchange Securities Trading Limited in 1997. She was appointed the Deputy Chairman of the Company from 1997 to 1999 and the President for Asia Pacific from 2002 to 2006.

Ms. Heng has accumulated more than 25 years of experience in the lamination industry, more than 10 years of experience in the printing business and more than 30 years in senior management and operations.

2. David Lim Teck Leong

Non-Executive and Lead Independent Director

Mr. Lim was appointed to the Board as a Non-Executive and Independent Director on 27 March 2014 and is the Chairman of the Audit Committee and the Lead Independent Director. He is also a Non-Executive Director of Tien Wah Press Holdings Berhad.

Mr. Lim is the founder and Managing Partner of David Lim & Partners LLP with over 30 years of experience in corporate finance and litigation. He has represented multiple corporations from a myriad of sectors including finance and banking, fund management, private equity, oil and gas, healthcare, construction, information technology and communications, among others. He is an Independent Director of Croesus Retail Asset Management Pte Ltd, the Trustee Manager of Croesus Retail Trust, LH Group Limited and G.K. Goh Holdings Limited. He sits on the boards of private companies in Singapore, Indonesia and Thailand in a non-executive capacity.

Mr. Lim is a Fellow of the Singapore Institute of Directors and Honorary Legal Advisor (for David Lim & Partners LLP) to Singapore Physiotherapy Association. He qualified as a Barrister-at-Law at Gray's Inn, London, UK. He is admitted as an Advocate & Solicitor of the Supreme Court of Singapore.

Board Of Directors

3. Victoria Tay Seok Kian

Non-Executive and Independent Director

Ms. Tay was appointed to the Board as a Non-Executive and Independent Director on 31 July 2012. She is the Chairman of the Nominating and Remuneration Committees. She has close to 20 years of working experience with multi-national organisations in the field of Human Resources in Singapore, Australia and Hong Kong in diverse industries such as Fast Moving Consumer Goods, Financial Services and Healthcare. Ms. Tay holds a Bachelor of Commerce (Accounting) degree from the Flinders University of South Australia. She is a member of the Institute of Singapore Chartered Accountants, a member of Australia Society of CPA and a member of Singapore Human Resources Institute.

4. James Anthony Campbell

Non-Executive and Independent Director

Mr. Campbell was appointed as a Non-Executive and Independent Director of the Company on 7 July 2014.

He was the Asia Pacific Regional Head of Procurement for British American Tobacco ("BAT") from 2001 to 2010 and a core member of BAT's Global Procurement Executive Committee since its inception in 1993. He joined BAT in 1976 in their Group Research and Development Centre moving to Procurement in the late 80's. During his more than 30 years' career with BAT, he was instrumental in building BAT's Global Procurement capability in both Direct Materials and Indirect Goods and Services. His extensive procurement experience and business knowledge resulted in Supply Chain improvements through both total acquisition cost savings and reduction in cycle times for BAT.

5. Tengku Tan Sri Dr Mahaleel bin Tengku Ariff

Non-Executive Director

Tengku Mahaleel has a diverse career, having started his career in Nestle Malaysia Berhad, then joining Shell Malaysia for 20 years and then Proton Holdings Berhad as the Group Chief Executive Officer. He left Proton Board and retired from Nestle Board. Tengku Mahaleel was the Executive Chairman of Tien Wah Press Holdings Berhad ("TWPH") from 20 November 2006 to 31 August 2010. He was re-designated as Non-Executive Chairman on 1 September 2010, a position he assumed until he retired on 16 February 2015. He has over 40 years' experience in the food, paper cigarette, oil, marine, aviation, car and motorcycle industries and has represented Malaysia in the Asia Pacific Economic Council and the Asean Business Advisory Council.

Tengku Mahaleel graduated from the University of Malaya in 1970 with a Bachelor of Arts (Honours) and has attended courses at Harvard, London School of Economics and the Manchester Business School on Strategy, Strategic Management and Marketing. He sits on the board of other public listed companies. He is also a trustee of Perdana Global Peace Foundation, the President of Badminton Association Malaysia and a Member of the Board of Governors of University Sains Malaysia.

KEY MANAGEMENT

1. Steven Yen Wen Hwa

Executive Chairman of Tien Wah Press Holdings Berhad

Mr. Yen was appointed as the Executive Chairman of Tien Wah Press Holdings Berhad ("TWPH") on 16 February 2015. He had earlier served as the Chief Executive Officer of TWPH from 1 September 2010 to 31 December 2011.

He is the founder of New Toyo International Holdings Ltd ("NTIH") Group and served as Managing Director and Chairman of the Board of NTIH until 30 September 2011. He also served as a Non-Independent Non-Executive Director of Shanghai Asia Holdings Ltd from 10 February 2004 up to 1 May 2012.

Mr. Yen has over 40 years of experience in the paper conversion and packaging industry.

2. George Lee Chee Whye

Chief Executive Officer of Tien Wah Press Holdings Berhad

Mr. Lee first joined New Toyo Aluminium Paper Product Co. (Pte) Ltd, a subsidiary of New Toyo International Holdings Ltd, as the Operations Manager in March 2005 and was subsequently promoted to Business Head of Specialty Papers Division in October 2006. In October 2011, he was appointed as Acting CEO of the Group and subsequently as the Chief Executive Officer of the Company in July 2012. Mr. Lee has been seconded to the Company's listed subsidiary in Malaysia, Tien Wah Press Holdings Berhad ("TWPH") as its Chief Executive Officer for two years effective 5 November 2014. The Printed Cartons and Labels business is managed by TWPH.

He holds a Bachelor in Computer Science with Business degree and has more than 18 years of senior management, operations and marketing experience.

3. Lionel Yap Chee Cheong

Head of Business Specialty Papers

Mr. Yap joined the Group as Finance and Operations Assistant Manager in April 2007 and was subsequently promoted to General Manager of New Toyo Aluminium Paper Product Co. (Pte) Ltd, a subsidiary of New Toyo International Holdings Ltd. He was appointed as the Business Head of Specialty Papers Division in July 2012. Mr. Yap is responsible for the revenue growth, profitability and long term sustainability for Specialty Papers business in the Group. Prior to joining the Group, Mr. Yap was the Group Accountant and Business Manager for a foreign international school based in Singapore. He holds a Chartered Accountant membership with the Institute of Singapore Chartered Accountants (ISCA).

4. Chris San Meng Chee

Chief Financial Officer

Mr. San joined the Group in May 2015 and is responsible for its corporate finance activities, investor relations and all aspects of the treasury, financial and accounting functions. Mr. San has more than 20 years of experience in accounting, financial and corporate matters. He has held senior financial positions in listed companies and served as Chief Financial Officer of Superior Multi-Packaging Limited from September 2006 to August 2013. Prior to that, he was with the Company as the Group Financial Controller from October 2004 to August 2006. He holds a Bachelor of Business in Accountancy degree from the Edith Cowan University, Western Australia and is a fellow member of CPA Australia.

KEY FIGURES

Revenue
S$264.1 M

Total Assets
S$275.9 M

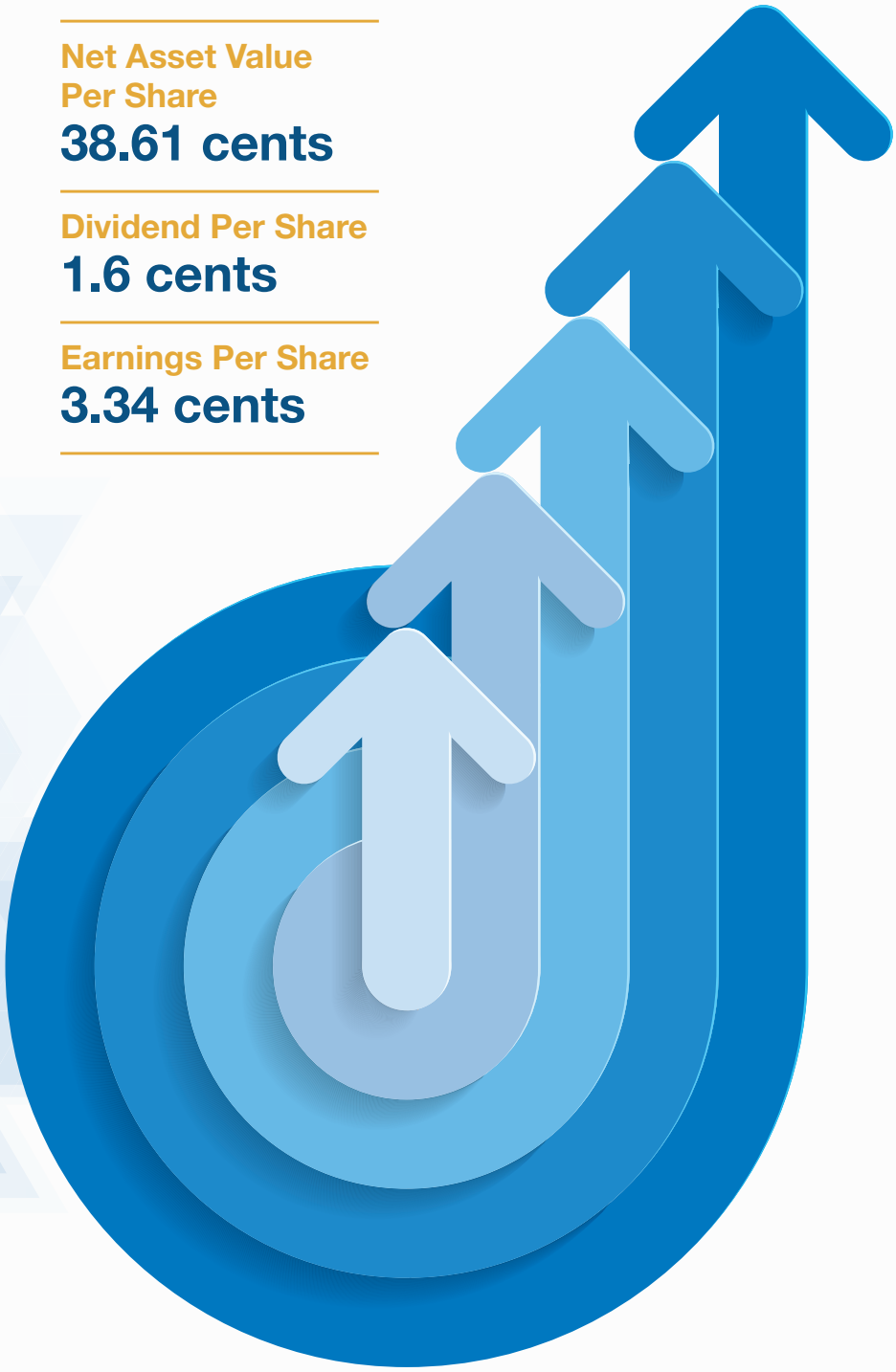
Profit Before Tax
S$23.3 M

Operating Cashflow
S$27.5 M

Net Asset Value Per Share
38.61 cents

Dividend Per Share
1.6 cents

Earnings Per Share
3.34 cents



FINANCIAL HIGHLIGHTS

Three-Year Financial Summary

	2015	2014	2013
Condensed Consolidated Profit & Loss Information (S$'000)			
Revenue	**264,144**	285,225	281,850
Earnings before interest, tax, depreciation and amortisation (EBITDA)	**37,824**	30,640	38,665
Profit before interest and tax	**23,401**	17,909	26,089
Profit from ordinary activities before taxation	**23,289**	17,589	25,273
Net profit for the year	**20,616**	13,533	20,770
Attribute to:			
Owners of the company	**14,673**	10,539	15,758
Non-controlling interests	**5,943**	2,994	5,012
Condensed Consolidated Balance Sheet Information (S$'000)			
Total assets	**275,948**	273,207	271,231
Cash and cash equivalents	**78,965**	71,571	59,860
Total liabilities	**64,394**	72,836	75,586
Bank borrowings	**27,523**	32,596	34,546
Shareholders' equity	**169,651**	160,712	156,600
Cashflow Information (S$'000)			
Operating cashflow	**27,482**	31,990	23,118
Per Share Data (S$ cents)			
Earnings per share			
– basic	**3.34**	2.40	3.59
– fully diluted	**3.34**	2.40	3.59
Net asset value per share	**38.61**	36.57	35.64
Dividend per share	**1.60**	1.20	3.98
Share Information			
Number of shares in issue ('000)	**439,425**	439,425	439,425
Weighted average number of shares in issue ('000)			
– basic	**439,425**	439,425	439,425
– fully diluted	**439,425**	439,425	439,425

NEW TOYO'S BUSINESS DIVISIONS

SPECIALTY PAPERS

The Specialty Papers product range includes laminated aluminium foil paper, coated paper and metallised paper and metallised polyethylene terephthalate. These products are applied mainly in cigarette packaging, food, beverages, wine and liquor, tissue boxes, cosmetic packaging and gift-wrapping.

New Toyo Aluminium Paper Product Co. (Pte) Ltd

Paper Base Converting Sdn Bhd

Vina Toyo Company Ltd

New Toyo (Vietnam) Aluminium Paper Packaging Co., Ltd

New Toyo Paper Products (Shanghai) Co., Ltd

PRINTED CARTONS & LABELS

The Printed Cartons and Labels business has two main types of printing, gravure and lithography. Gravure printing is a specialised high speed printing process used for the printing of high quality paper prints mainly for cigarette packaging. Lithography or offset printing is mainly used for the supply of folded cartons and labels for fast moving consumer goods.

Tien Wah Press (Malaya) Sdn Bhd

Alliance Print Technologies Co., Ltd

Toyo (Viet) Paper Product Co., Ltd

Anzpac Services (Australia) Pty Ltd

Max Ease International Limited

OTHERS

Others include the Corrugated Containers, Trading, Printing Ink businesses and the investment holding companies.

New Toyo International Holdings Ltd

New Toyo International Co (Pte) Ltd

Alliance Innovative Solutions Pte Ltd

Vina Toyo Company Ltd

Tien Wah Press Holdings Bhd

Fast Win Enterprise Limited

Corporate Information

Board of Directors
ANGELA HENG CHOR KIANG
Executive Chairman
DAVID LIM TECK LEONG
Non-Executive and Lead Independent Director
VICTORIA TAY SEOK KIAN
Non-Executive and Independent Director
JAMES ANTHONY CAMPBELL
Non-Executive and Independent Director
TENGKU TAN SRI DR MAHALEEL BIN TENGKU ARIFF
Non-Executive Director

Audit Committee
DAVID LIM TECK LEONG, Chairman
VICTORIA TAY SEOK KIAN
JAMES ANTHONY CAMPBELL

Nominating Committee
VICTORIA TAY SEOK KIAN, Chairman
DAVID LIM TECK LEONG
ANGELA HENG CHOR KIANG

Remuneration Committee
VICTORIA TAY SEOK KIAN, Chairman
DAVID LIM TECK LEONG
JAMES ANTHONY CAMPBELL

Company Secretary
LEE WEI HSIUNG, ACIS

Share Registrar
Tricor Barbinder Share Registration Services
80 Robinson Road #02-00
Singapore 068898
Tel: (65) 6236 3333
Fax: (65) 6236 4399

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Business Address
47 Scotts Road #05-03
Goldbell Towers
Singapore 228233
Tel: (65) 6238 2188
Fax: (65) 6238 1082

Auditors
KPMG LLP
16 Raffles Quay #22-00
Hong Leong Building
Singapore 048581
Partner-in-charge: Ong Chai Yan
(Appointed during the financial year ended
31 December 2015)

Principal Bankers
DBS Bank Ltd
Standard Chartered Bank
The Hongkong and Shanghai Banking
Corporation Limited
United Overseas Bank Limited

Stock Data
Counter name: New Toyo
SGX Code: N08
Listed on 4 April 1997
ISIN code: SG1E32850828
Bloomberg code: Toyo SP
Reuters code: NTYO.SI

Investor Relations
Head Office – Singapore
Chris San
Email: chris.san@newtoyo.com
Tel: (65) 6238 2173
Company website: www.newtoyo.com

NEW TOYO
International Holdings Ltd

STATUTORY REPORTS

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Corporate Governance Statement

The Company adheres to the principles and guidelines of the Code of Corporate Governance ("Code") subject to such disclosure and explanation of any deviation therefrom. This Statement outlines the corporate governance practices of the Company in relation to the Code.

BOARD MATTERS

Principle 1: The Board's Conduct of its Affairs

The Board of Directors of the Company ("Board") and its committees meet on a regular basis and as and when necessary to address any specific significant matters that may arise. The Articles of Association of the Company provide for telephonic and video-conferencing meetings. The Board and its committees may also decide on matters by way of circular resolutions. Below is the attendance of the Directors at meetings of the Board and its committees in 2015:

	Board	Audit Committee	Nominating Committee	Remuneration Committee
No. of meetings held	4	4	2	2
Directors	**No. of meetings attended**			
Angela Heng Chor Kiang	4	n.a.	2	n.a.
David Lim Teck Leong	4	4	2	2
Victoria Tay Seok Kian	3	3	2	2
James Anthony Campbell	4	4	n.a.	2
Tengku Tan Sri Dr Mahaleel bin Tengku Ariff	4	n.a.	n.a.	n.a.

n.a. – not a member

The Board has established an Audit Committee, a Nominating Committee and a Remuneration Committee and delegated specific responsibilities to these committees. Details of these committees and their respective duties and functions are set out in this Statement.

The Group's policies and procedures set out matters that require the Board's decision or approval as well as guidelines and terms for management to comply in this respect. Matters requiring Board approval include annual budgets, investments, divestments, major contracts, financial reporting, borrowings and the appointments of Directors and the Chief Executive Officer.

The Company issues a formal letter to newly-appointed Directors, setting out their duties and obligations. In addition, the Company conducts orientation programs for new Directors so that they are familiar with their duties and its businesses and governance practices. Such programs include briefings by management and visits to principal subsidiaries. Furthermore, the Directors receive training, briefing and/or updates on applicable laws, regulations and practices, accounting standards, risk management as well as industry-specific knowledge, issues and risks from time to time.

Corporate Governance Statement

Principle 2: Board Composition and Guidance

The Board comprises five Directors, three of whom are non-executive and independent. They are:

Angela Heng Chor Kiang	**(Executive Chairman)**
David Lim Teck Leong	**(Non-Executive and Lead Independent Director)**
Victoria Tay Seok Kian	**(Non-Executive and Independent Director)**
James Anthony Campbell	**(Non-Executive and Independent Director)**
Tengku Tan Sri Dr Mahaleel bin Tengku Ariff	**(Non-Executive Director)**

Among their functions, the Non-Executive Directors assist in the development of strategies for the Group and review the performance of management in meeting goals and objectives. They meet as and when necessary without the presence of management.

Principle 3: Chairman and Chief Executive Officer

The Executive Chairman also assumes the role of Chief Executive Officer and her executive functions include implementing the Board's decisions, administering the Group and managing and developing its businesses.

Her duties as Board Chairman include leading the Board, setting its agenda and ensuring that adequate time is available for discussion of all agenda items, promoting a culture of openness and debate at the Board, ensuring that the Directors receive accurate, timely and clear information, ensuring effective communication with shareholders, encouraging constructive relations between the Board and management, facilitating the effective contribution of the Non-Executive Directors and promoting high standards of corporate governance.

With regard to Board proceedings, the Chairman ensures that Board meetings are held when necessary. Management staff who can provide additional insight into matters to be discussed are invited to attend such meetings.

Given that the Chairman is not an Independent Director, David Lim Teck Leong has been appointed the Lead Independent Director with effect from 7 July 2014. The function of a Lead Independent Director is to be available to shareholders of the Company where they have concerns and for which contact through the normal channels of the Executive Chairman or the Chief Financial Officer has failed to resolve or is inappropriate.

Principle 4: Board Membership

The Nominating Committee ("NC") comprises three Directors, a majority of whom, including the Chairman of the NC, are non-executive and independent. They are:

Victoria Tay Seok Kian (Chairman of the NC – Non-Executive and Independent Director)
David Lim Teck Leong (Non-Executive and Lead Independent Director)
Angela Heng Chor Kiang (Executive Chairman)

The NC has specific terms of reference and its duties, roles and authority include:

a. reviewing and recommending candidates for appointments to the Board and/or its committees;

b. being responsible for the induction of new Directors;

c. reviewing and recommending the re-appointment or re-election of Directors;

d. reviewing and recommending nominees to the boards of the Company's subsidiaries and associated companies;

e. reviewing the independence of Directors annually;

f. reviewing the Board structure, size and composition and making recommendations to the Board with regard to any adjustment that is necessary;

g. developing a process for the evaluation of the performance of the Board, its committees and Directors and evaluating such performances;

h. reviewing board succession plans for Directors, in particular, the Chairman and for the Chief Executive Officer; and

i. reviewing training and professional development programs for the Board.

At present, the Board does not intend to set a maximum number of listed company board representations a Director may hold as it is of the view that the effectiveness of a Director should be evaluated by a qualitative assessment of his/her contributions to the Company's affairs taking into account his/her other commitments including his/her directorships in other listed companies.

With respect to the appointment of any new Director to the Board, candidates are identified through various sources and the NC reviews the expertise and experience of the candidates, interviews the short-listed candidates and recommends the most suitable candidate(s) to the Board for approval.

With respect to Directors who retire at the Annual General Meetings of the Company and who offer themselves for re-election, the NC reviews the performance and contributions of the relevant Directors before deciding whether to recommend their re-elections to the Board.

Pursuant to the Articles of Association of the Company, one-third of the Directors will retire from office at each Annual General Meeting ("AGM") and be eligible for re-election. The Directors will submit themselves for re-election at regular intervals and at least every three years.

The NC reviews the independence of the Directors annually. The NC and the Board consider David Lim Teck Leong, Victoria Tay Seok Kian and James Anthony Campbell to be Independent Directors.

David Lim Teck Leong and Tengku Tan Sri Dr Mahaleel bin Tengku Ariff are retiring as Directors at the forthcoming AGM pursuant to the Articles of Association of the Company. The NC and the Board nominated David Lim Teck Leong and Tengku Tan Sri Dr Mahaleel bin Tengku Ariff for re-election as Directors at the forthcoming AGM.

The dates of first appointment and last re-election of the Directors are as follows:

Director	Date of appointment	Date of last re-election
Angela Heng Chor Kiang	27 March 2014	25 April 2014
David Lim Teck Leong	27 March 2014	25 April 2014
Victoria Tay Seok Kian	31 July 2012	24 April 2015
James Anthony Campbell	7 July 2014	24 April 2015
Tengku Tan Sri Dr Mahaleel bin Tengku Ariff	1 March 2007	25 April 2014

Details of the Directors' academic and professional qualifications and directorships or chairmanships both present and those held over the preceding three years in other listed companies and other principal commitments are set out on pages 10 and 11 of this Annual Report.

Information regarding the Directors' shareholdings in the Company and related corporations is set out on page 29 of this Annual Report.

Principle 5: Board Performance

The NC assesses the effectiveness of the Board and its committees as well as the contributions by the Directors annually. Evaluation forms are sent to the Directors for completion. The NC analyses the results of the evaluation as well as past years' trend and ascertains key areas for improvement. The findings are reported to the Board. The performance of a Director is taken into account when the NC decides whether to nominate him/her for re-election.

Principle 6: Access to Information

The Board has separate and independent access to senior management and the company secretary and is informed of all material events and transactions as and when they occur. Directors are entitled to request from management and would be provided, in a timely manner, with such additional information as needed to make informed decisions. The company secretary coordinates, attends and prepares minutes of board meetings and advises on relevant rules and regulations as well as corporate governance practices.

If the Directors, whether individually or as a group, in furtherance of their duties, need independent professional advice, the Company will, upon the direction of the Board, appoint a professional adviser to render such advice at the Company's expense.

REMUNERATION MATTERS

Principle 7: Procedures for Developing Remuneration Policies

The Remuneration Committee ("RC") comprises three Directors, all of whom, including the Chairman of the RC, are non-executive and independent. They are:

Victoria Tay Seok Kian (Chairman of the RC – Non-Executive and Independent Director)
David Lim Teck Leong (Non-Executive and Lead Independent Director)
James Anthony Campbell (Non-Executive and Independent Director)

The RC has specific terms of reference and its duties, roles and authority include:

a. reviewing and recommending to the Board a general framework of remuneration for the Board and key management personnel;

b. reviewing and recommending to the Board specific remuneration packages for each Director and key management personnel;

c. reviewing the obligations of the Company or its relevant subsidiary in the event of termination or cessation of the Executive Director's or key management personnel's contracts of service including severance payments, retirement payments, gratuities and ex-gratia payments; and

d. considering, evaluating and, if appropriate, recommending to the Board long-term incentive schemes for Directors and key management personnel.

The RC, in carrying out its duties, has access to the Company's resources and/or external professional advice.

Principle 8: Level and Mix of Remuneration

Non-Executive Directors are paid directors' fees subject to the approval of the shareholders of the Company at the AGM.

The Company has been considering long-term incentive schemes for Directors and key management personnel taking into account various factors but has yet to find a suitable model. The Company will continue to look into the matter.

Principle 9: Disclosure on Remuneration (Annual Remuneration Report)

The Code recommends full disclosure of the remuneration of directors and top key executives. The Board has considered this matter carefully and has decided against disclosure in dollar terms. Given the highly competitive and niche industry that the Group operates in, it is felt that the disadvantages of disclosure will outweigh the benefits.

The remuneration of the Directors for 2015 is as follows:

	Fees %	Base/Fixed Salary[a] %	Variable or performance-related income/ bonuses[a] %	Benefits in kind %	Total %
Executive Director					
$250,000 to $500,000					
Angela Heng Chor Kiang	1%[b]	75%	19%	5%	100%
Non-Executive Directors					
Below $250,000					
Victoria Tay Seok Kian	100%	Nil	Nil	Nil	100%
David Lim Teck Leong	100%[c]	Nil	Nil	Nil	100%
James Anthony Campbell	100%	Nil	Nil	Nil	100%
Tengku Tan Sri Dr Mahaleel bin Tengku Ariff	99%[c]	Nil	Nil	1%[d]	100%

(a) Includes contributions to the Central Provident Fund.
(b) Received from a subsidiary.
(c) Received from both the Company and Tien Wah Press Holdings Berhad ("TWPH"), a listed subsidiary of the Company.
(d) Received from TWPH.

The remuneration of the top five key executives (who are not Directors or the Chief Executive Officer) for 2015 is as follows:

Key Executives	Base/Fixed Salary[a] %	Variable or performance-related income/ bonuses[a] %	Benefits in kind %	Total %
$250,000 to $500,000				
George Lee Chee Whye	79%	20%	1%	100%
Below $250,000				
Yen Wen Hwa	97%	–	3%	100%
Lionel Yap Chee Cheong	82%	18%	–	100%
Chris San Meng Chee*	83%	16%	1%	100%
Ng Cheong Seng*	100%	–	–	100%

** Chris San Meng Chee and Ng Cheong Seng joined on 18 May 2015 and 1 August 2015 respectively.*
(a) Includes contributions to the applicable provident funds.

The total remuneration paid to the above five key executives for 2015 was S$1,045,000.

There are no employees who are immediate family members of a Director or the Chief Executive Officer of the Company.

The remuneration packages of the Executive Chairman and other key executives for the financial year include performance bonuses tied to the achievement of their respective key performance indicators (e.g. profits and/or free cashflow) and personal management objectives (e.g. completion of a project, setting up of a system or program and/or attainment of a target or rating). The foregoing performance conditions were chosen having regard to the nature of the business, structure and requirement of the Group. The key executives achieved most of their performance conditions for the financial year.

Principle 10: Accountability and Audit

The Board recognizes its responsibility to provide a balanced and understandable assessment of the Company's performance, position and prospects and this responsibility extends to interim and other price sensitive public reports. The Company announces its financial results for the first three quarters and the full financial year and other material information via SGXNET in accordance with the requirements of the SGX-ST. Management provides the Board with management accounts, operational review and such explanations and other information together with the financial results and as the Board may require from time to time including on a monthly basis to enable the Board to make a balanced and informed assessment of the Company's performance, position and prospects.

Principle 11: Risk Management and Internal Controls

The Directors recognize that they have overall responsibility to ensure proper financial reporting for the Group and effectiveness of the Group's system of internal controls, including financial, operational, compliance and information technology ("IT") controls, and risk management policies and systems. The board of the Group's separately listed subsidiary is responsible for the oversight of its group's internal controls and risk management systems and the Directors rely on the Company's nominees to the board of the listed subsidiary to provide oversight together with the other board members of the listed subsidiary on the adoption and implementation of appropriate corporate governance practices, internal controls and risk management systems.

In 2012, the Group developed the risk identification and management framework with the assistance of a reputable business advisory firm. From 2013, a Group Risk Committee ("GRC"), comprising key management personnel, reviews the consolidated risk registers quarterly. The GRC is responsible for directing and monitoring the development, implementation as well as the practice of Enterprise Risk Management across the Group. The GRC reports through the Executive Chairman/Chief Executive Officer and the Chief Financial Officer to the Audit Committee ("AC") every half-yearly.

The internal controls structure of the Group has been designed and put in place to ensure the Group's business units provide reasonable assurance against material financial misstatements or losses, for the safeguarding of assets, for the maintenance of proper accounting records, for the provision of financial and other information with integrity, reliability and relevance, and in compliance with applicable laws and regulations. However, no internal controls system can provide absolute assurance in view of inherent limitations of any internal controls system against the occurrence of human and system errors, poor judgment in decision making, losses, fraud or other irregularities.

The internal and external auditors conduct audits that involve verifying the effectiveness of the material internal controls system in the Group. Any material non-compliance or lapses in internal controls together with corrective measures recommended by the internal and external auditors are reported to the AC. The effectiveness of the measures taken by management in response to the recommendations made by the internal and external auditors is also reviewed by the AC.

The Board has received assurance from the Executive Chairman and the Chief Financial Officer:

(a) that the financial records have been properly maintained and the financial statements give a true and fair view of the Company's operations and finances; and

(b) regarding the effectiveness of the Company's risk management and internal control systems.

Based on the work performed by the internal auditor during the financial year, as well as the statutory audit by the external auditors, and the written assurance from management, the Board, with the concurrence of the AC, is of the opinion that the risk management and internal controls systems in place as at 31 December 2015 are adequate and effective to address in all material respects the financial, operational, compliance and IT risks within the current scope of the Group's business operations.

Principle 12: Audit Committee

The Audit Committee ("AC") comprises three Non-Executive Directors, all of whom, including the Chairman of the AC, are independent. They are:

David Lim Teck Leong (Chairman of the AC, Non-Executive and Lead Independent Director)
Victoria Tay Seok Kian (Non-Executive and Independent Director)
James Anthony Campbell (Non-Executive and Independent Director)

The AC has specific terms of reference and its duties, roles and authority include:

a. reviewing the audit plans of the external auditors, their evaluation of the system of internal accounting controls and their audit report;

b. reviewing the significant financial reporting issues and judgements so as to ensure the integrity of the financial statements of the Company and any announcements relating to the Company's financial performance including the quarterly and annual financial statements before submission to the Board;

c. reviewing the assistance given by the Company's officers to the external auditors;

d. reviewing the scope and results of internal audit procedures and the effectiveness of the Company's internal audit function;

e. ensuring that a review of the effectiveness of the Company's internal controls is conducted annually by the internal and/or external auditors;

f. reviewing with the internal and external auditors their findings on their evaluation of the Company's system of internal controls;

g reviewing and reporting to the Board at least annually the adequacy and effectiveness of the Company's internal controls, including financial, operational, compliance and information technology controls;

h. reviewing risk reports and the effectiveness of the Group's risk management framework and systems including its overall risk strategy and risk identification, assessment and management processes;

i. reviewing and discussing with the external auditors any suspected fraud or irregularity, or suspected infringement of any relevant laws, rules or regulations, which has or is likely to have a material impact on the Group's operating results or financial position;

j. reviewing the cost effectiveness, independence and objectivity of the external auditors, taking into consideration any non-audit services provided to the Company;

k. nominating the appointment or re-appointment of the external auditors and approving the remuneration and terms of engagement of the external auditors;

l. reviewing interested person transactions falling within the scope of the SGX-ST Listing Manual; and

m. meeting with external auditors and internal auditors, in each case without the presence of management, at least annually.

The AC has authority to investigate any matter within its scope of duties and functions, full access to and co-operation by the management of the Company, full discretion to invite any Director or executive officer to attend its meetings, and reasonable resources to enable it to discharge its duties and functions properly.

The activities carried out by the AC during the financial year included reviewing quarterly and full year financial statements, reviewing interested and related party transactions, reviewing internal audit plan and reports, reviewing reports of the Group Risk Committee, reviewing the re-appointment of the external auditors and their fees and meeting with the auditors without the presence of management.

The AC keeps abreast of changes to accounting standards and issues which have a direct impact on financial statements by receiving updates from the external auditors and seeking advice and clarifications from them during quarterly meetings and when necessary.

The fees payable to the external auditors are set out on page 99 of this Annual Report. During the financial year, there was no non-audit related work carried out by the external auditors and accordingly there was no fee paid in this respect. The AC is satisfied with the independence of the external auditors and has recommended their re-appointment at the forthcoming AGM.

Principle 13: Internal Audit

The internal auditors' primary line of reporting is to the AC Chairman although the internal auditors would also report administratively to the Executive Chairman/Chief Executive Officer.

The AC approves the appointment, removal, evaluation and compensation of the head of the internal audit function or the accounting/auditing firm or corporation to which the internal audit function is outsourced. The internal auditors have unfettered access to all the Company's documents, records, properties and personnel including access to the AC.

Further, the AC ensures that the internal audit function is adequately resourced and has the appropriate standing within the Company.

The AC reviews and approves the annual internal audit plans and the scope and results performed by the internal auditors to ensure the adequacy and effectiveness of the internal audit function.

For the Printed Cartons & Labels Business, the board of the listed subsidiary, Tien Wah Press Holdings Berhad, has established an internal audit function within the Company, which is led by both the in-house internal audit department and a reputable business solutions firm (co-sourced internal audit from 21 September 2015), who reports directly to the audit committee of the listed subsidiary.

Principle 14: Shareholder Rights

The Company is committed to fair and equitable treatment of all its shareholders including their rights to be notified of material information concerning the Company or its businesses.

Shareholders can participate and vote at general meetings of the Company and, where necessary, would be informed of the relevant rules and procedures governing the meetings.

The Company is in the process of amending its constitution to allow corporations which provide nominee or custodial services to appoint more than two proxies so that shareholders who hold shares through such corporations can attend and participate in general meetings of the Company as proxies.

Principle 15: Communication with Shareholders

The Company discloses pertinent information to its shareholders through the SGXNET, annual reports and/or the press.

The Company seeks to understand the views of its shareholders by allowing them to share with senior management from time to time their views and concerns and where necessary, such inputs would be communicated to the Board. Further, at the general meetings of the Company, shareholders are given the opportunity to air their views and ask the Directors and management questions regarding the Group.

The Board has proposed a dividend for declaration by the shareholders at the forthcoming AGM. The form, frequency and amount of dividends proposed by the Board each year will depend upon the Group's cash flow position, results of operations, business prospects, projected capital requirements for business growth and other relevant factors as the Board may deem appropriate.

Principle 16: Conduct of Shareholder Meetings

The constitution of the Company allows shareholders to vote at general meetings in person or by proxy and equal effect is given to such votes. Separate resolutions are tabled at general meetings on each distinct issue.

Management, Directors and, where necessary, the external auditors and legal advisors are present and available to address questions at general meetings.

Minutes of general meetings of the Company which include comments or queries from shareholders relating to the agenda of the meeting as well as responses from the Board and management are prepared and made available to shareholders upon request.

All resolutions of the Company will be put to vote by poll and the detailed results showing the number of votes cast for and against each resolution and the respective percentages will be announced.

Code of Ethics

The Group has a code of ethics that sets the standards and ethical conduct expected of its employees. The Group's employees are required to observe and maintain high standards of integrity and comply with applicable laws and regulations as well as the Group's policies.

Whistle-blowing Policy

The Company has put in place a whistle-blowing policy for employees to raise, in confidence, concerns about possible improprieties in financial reporting or other matters and for the independent investigation of such matters and appropriate follow-up actions.

Dealings in Securities

In line with Rule 1207(19) of the SGX-ST Listing Manual on dealings in securities, the Company provides guidance to its officers with regard to dealings by the Company and its officers in its securities including reminding its officers to observe the laws on insider dealing at all times. In addition, the Company advises its officers not to deal in its securities on short-term considerations and during the period commencing two weeks before the announcement of the Company's financial statements for each of the first three quarters of its financial year and one month before the announcement of the Company's financial statements for the full financial year, and ending on the date of the announcement of the relevant results.

Directors' Statement

We are pleased to submit this annual report to the members of the Company together with the audited financial statements for the financial year ended 31 December 2015.

In our opinion:

(a) the financial statements set out on pages 34 to 119 are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2015 and the financial performance, changes in equity and cash flows of the Group for the year ended on that date in accordance with the provisions of the Singapore Companies Act, Chapter 50 and Singapore Financial Reporting Standards; and

(b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

The Board of Directors has, on the date of this statement, authorised these financial statements for issue.

Directors

The directors in office at the date of this statement are as follows:

Angela Heng Chor Kiang
David Lim Teck Leong
James Anthony Campbell
Victoria Tay Seok Kian
Tengku Tan Sri Dr Mahaleel bin Tengku Ariff

Directors' interests

According to the register kept by the Company for the purposes of Section 164 of the Companies Act, Chapter 50 ("the Act"), particulars of interests of directors who held office at the end of the financial year (including those held by their spouses and infant children) in shares, debentures, warrants and share options in the Company and in related corporations (other than wholly-owned subsidiaries) are as follows:

Name of director and corporation in which interests are held	Holdings at beginning of the year	Holdings at end of the year
Angela Heng Chor Kiang		
The Company		
– ordinary shares		
– interests held	500,000	500,000
Victoria Tay Seok Kian		
The Company		
– ordinary shares		
– interests held	30,000	30,000

Except as disclosed in this statement, no director who held office at the end of the financial year had interests in shares, debentures, warrants or share options of the Company, or of related corporations, either at the beginning of the financial year or at the end of the financial year.

There were no changes in any of the above mentioned interests in the Company between the end of the financial year and 21 January 2016.

Neither at the end of, nor at any time during the financial year, was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

Share options

During the financial year, there were:

(i) no options granted by the Company or its subsidiaries to any person to take up unissued shares of the Company or its subsidiaries; and

(ii) no shares issued by virtue of any exercise of option to take up unissued shares of the Company or its subsidiaries.

As at the end of the financial year, there were no unissued shares of the Company or its subsidiaries under options granted by the Company or its subsidiaries.

Audit Committee

The members of the Audit Committee during the year and at the date of this statement are:

- David Lim Teck Leong (Chairman) — Independent non-executive director
- Victoria Tay Seok Kian — Independent non-executive director
- James Anthony Campbell — Independent non-executive director

The Audit Committee performs the functions specified in Section 201B of the Act, the SGX Listing Manual and the Code of Corporate Governance.

The Audit Committee has held four meetings since the last directors' statement. In performing its functions, the Audit Committee met with the Company's external and internal auditors to discuss the scope of their work, the results of their examination and evaluation of the Company's internal accounting control system.

The Audit Committee also reviewed the following:

- assistance provided by the Company's officers to the internal and external auditors;
- quarterly financial information and annual financial statements of the Group and the Company prior to their submission to the directors of the Company for adoption; and
- interested person transactions (as defined in Chapter 9 of the SGX Listing Manual).

The Audit Committee has full access to management and is given the resources required for it to discharge its functions. It has full authority and the discretion to invite any director or executive officer to attend its meetings. The Audit Committee also recommends the appointment of the external auditors and reviews the level of audit and non-audit fees.

The Audit Committee is satisfied with the independence and objectivity of the external auditors and has recommended to the Board of Directors that the auditors, KPMG LLP, be nominated for re-appointment as auditors at the forthcoming Annual General Meeting of the Company.

In appointing our auditors for the Company and subsidiaries, the Board of Directors have complied with Rules 712, 715 and 716 of the SGX Listing Manual.

Auditors

The auditors, KPMG LLP, have indicated their willingness to accept re-appointment.

On behalf of the Board of Directors

Angela Heng Chor Kiang
Director

David Lim Teck Leong
Director

23 March 2016

Independent Auditors' Report

Members of the Company
New Toyo International Holdings Ltd

Report on the financial statements

We have audited the accompanying financial statements of New Toyo International Holdings Ltd (the "Company") and its subsidiaries (the "Group"), which comprise the statements of financial position of the Group and the Company as at 31 December 2015, the income statement, statement of comprehensive income, statement of changes in equity and statement of cash flows of the Group for the year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 34 to 119.

Management's responsibility for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act, Chapter 50 ("the Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independent Auditors' Report

Opinion

In our opinion, the consolidated financial statements of the Group and the statement of financial position of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2015 and the financial performance, changes in equity and cash flows of the Group for the year ended on that date.

Report on other legal and regulatory requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

KPMG LLP
Public Accountants and
Chartered Accountants

Singapore
23 March 2016

Statements of Financial Position

AS AT 31 DECEMBER 2015

	Note	Group 2015	Group 2014	Company 2015	Company 2014
		$'000	$'000	$'000	$'000
Non-current assets					
Property, plant and equipment	4	**85,499**	92,132	**404**	24
Investment properties	5	**7,668**	8,360	**–**	–
Subsidiaries	6	**–**	–	**100,996**	103,107
Associates and joint venture	8	**10,403**	7,244	**1,246**	1,246
Other investments	9	**2,148**	2,220	**626**	626
Intangible assets	10	**5,001**	7,696	**–**	–
Deferred tax assets	18	**657**	697	**–**	–
Trade and other receivables, including derivatives	12	**3,183**	–	**–**	–
		114,559	118,349	**103,272**	105,003
Current assets					
Inventories	11	**42,974**	49,221	**–**	–
Trade and other receivables, including derivatives	12	**39,450**	34,066	**12,186**	9,223
Cash and cash equivalents	13	**78,965**	71,571	**35,496**	29,975
		161,389	154,858	**47,682**	39,198
Total assets		**275,948**	273,207	**150,954**	144,201
Equity					
Share capital	14	**132,102**	132,102	**132,102**	132,102
Reserves	14	**(11,194)**	(10,732)	**77**	77
Accumulated profits/(losses)		**48,743**	39,342	**(12,871)**	(17,256)
Equity attributable to owners		**169,651**	160,712	**119,308**	114,923
Non-controlling interests	7	**41,903**	39,659	**–**	–
Total equity		**211,554**	200,371	**119,308**	114,923
Non-current liabilities					
Trade and other payables, including derivatives	15	**517**	582	**–**	–
Financial liabilities	17	**3,855**	5,453	**64**	–
Deferred tax liabilities	18	**3,126**	3,603	**11**	11
		7,498	9,638	**75**	11
Current liabilities					
Trade and other payables, including derivatives	15	**31,759**	33,926	**31,396**	29,138
Financial liabilities	17	**23,668**	27,143	**43**	–
Current tax payable		**1,469**	2,129	**132**	129
		56,896	63,198	**31,571**	29,267
Total liabilities		**64,394**	72,836	**31,646**	29,278
Total equity and liabilities		**275,948**	273,207	**150,954**	144,201

The accompanying notes form an integral part of these financial statements.

Consolidated Income Statement

YEAR ENDED 31 DECEMBER 2015

	Note	2015	2014
		$'000	$'000
Revenue	19	**264,144**	285,225
Cost of sales		**(221,421)**	(246,671)
Gross profit		**42,723**	38,554
Other income	20	**7,892**	6,862
Distribution expenses		**(6,390)**	(7,637)
Administrative expenses		**(18,094)**	(18,391)
Other expenses	21	**(5,375)**	(3,223)
Results from operating activities		**20,756**	16,165
Finance income		**800**	785
Finance costs		**(912)**	(1,105)
Net finance costs	22	**(112)**	(320)
Share of profit of equity-accounted investees (net of tax)		**2,645**	1,744
Profit before tax	23	**23,289**	17,589
Tax expense	24	**(2,673)**	(4,056)
Profit for the year		**20,616**	13,533
Profit attributable to:			
Owners of the Company		**14,673**	10,539
Non-controlling interests		**5,943**	2,994
Profit for the year		**20,616**	13,533
Earnings per share (cents)			
Basic	25	**3.34**	2.40
Diluted	25	**3.34**	2.40

The accompanying notes form an integral part of these financial statements.

Consolidated Statement of Comprehensive Income

YEAR ENDED 31 DECEMBER 2015

	2015	2014
	$'000	$'000
Profit for the year	20,616	13,533
Other comprehensive income		
Items that are or may be reclassified subsequently to profit or loss:		
Foreign currency translation differences – foreign operations	(2,807)	(66)
Net change in fair value of available-for-sale financial assets	(174)	(28)
Effect of disposal of a subsidiary	495	–
Foreign currency translation reserve of an associate recognised in profit or loss	–	24
Other comprehensive loss for the year, net of tax	(2,486)	(70)
Total comprehensive income for the year	18,130	13,463
Total comprehensive income attributable to:		
Owners of the Company	14,211	10,703
Non-controlling interests	3,919	2,760
Total comprehensive income for the year	18,130	13,463

The accompanying notes form an integral part of these financial statements.

Consolidated Statement of Changes in Equity

YEAR ENDED 31 DECEMBER 2015

2014	Note	Share capital	Capital reserve	Other reserve	Translation reserve	Fair value reserve	Accumulated profits	Total attributable to owners of the Company	Non-controlling interests	Total equity
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
At 1 January 2014		132,102	564	77	(11,978)	441	35,394	156,600	39,045	195,645
Total comprehensive income for the year										
Profit for the year		–	–	–	–	–	10,539	10,539	2,994	13,533
Other comprehensive income										
Foreign currency translation differences		–	–	–	168	–	–	168	(234)	(66)
Net change in fair value of available-for-sale financial assets		–	–	–	–	(28)	–	(28)	–	(28)
Foreign currency translation reserve of an associate recognised in profit or loss	21	–	–	–	24	–	–	24	–	24
Total other comprehensive income		–	–	–	192	(28)	–	164	(234)	(70)
Total comprehensive income for the year		–	–	–	192	(28)	10,539	10,703	2,760	13,463
Transactions with owners, recognised directly in equity										
Contributions by and distributions to owners										
Dividends										
– one-tier tax exempt final dividend of 0.90 cents per share for the financial year 2013	14	–	–	–	–	–	(3,955)	(3,955)	–	(3,955)
– one-tier tax exempt interim dividend of 0.60 cents per share for the financial year 2014	14	–	–	–	–	–	(2,636)	(2,636)	–	(2,636)
Dividends paid to non-controlling interests	14	–	–	–	–	–	–	–	(2,146)	(2,146)
Total transactions with owners		–	–	–	–	–	(6,591)	(6,591)	(2,146)	(8,737)
At 31 December 2014		132,102	564	77	(11,786)	413	39,342	160,712	39,659	200,371

The accompanying notes form an integral part of these financial statements.

Consolidated Statement of Changes in Equity

YEAR ENDED 31 DECEMBER 2015

2015	Note	Share capital	Capital reserve	Other reserve	Translation reserve	Fair value reserve	Accumulated profits	Total attributable to owners of the Company	Non-controlling interests	Total equity
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
At 1 January 2015		132,102	564	77	(11,786)	413	39,342	160,712	39,659	200,371
Total comprehensive income for the year										
Profit for the year		–	–	–	–	–	14,673	14,673	5,943	20,616
Other comprehensive income										
Foreign currency translation differences		–	–	–	(368)	–	–	(368)	(2,439)	(2,807)
Net change in fair value of available-for-sale financial assets		–	–	–	–	(174)	–	(174)	–	(174)
Effect of disposal of a subsidiary		–	–	–	80	–	–	80	415	495
Total other comprehensive income		–	–	–	(288)	(174)	–	(462)	(2,024)	(2,486)
Total comprehensive income for the year		–	–	–	(288)	(174)	14,673	14,211	3,919	18,130
Transactions with owners, recognised directly in equity										
Contributions by and distributions to owners										
Dividends										
– one-tier tax exempt final dividend of 0.60 cents per share for the financial year 2014	14	–	–	–	–	–	(2,636)	(2,636)	–	(2,636)
– one-tier tax exempt interim dividend of 0.60 cents per share for the financial year 2015	14	–	–	–	–	–	(2,636)	(2,636)	–	(2,636)
Dividends paid to non-controlling interests	14	–	–	–	–	–	–	–	(1,675)	(1,675)
Total transactions with owners		–	–	–	–	–	(5,272)	(5,272)	(1,675)	(6,947)
At 31 December 2015		132,102	564	77	(12,074)	239	48,743	169,651	41,903	211,554

The accompanying notes form an integral part of these financial statements.

Consolidated Statement of Cash Flows

YEAR ENDED 31 DECEMBER 2015

	Note	2015	2014
		$'000	$'000
Cash flows from operating activities			
Profit for the year		**20,616**	13,533
Adjustments for:			
Amortisation of other investments	9	**6**	5
Depreciation and amortisation		**14,423**	12,731
Dividend income from an associate	8	**(134)**	(178)
Dividend income from quoted securities	20	**(24)**	(26)
Gain on disposal of a subsidiary		**(437)**	–
Gain on disposal of an associate		**–**	(38)
Loss/(Gain) on disposal of property, plant and equipment		**40**	(30)
Reversal of impairment losses on other investments	9	**(33)**	–
Net finance costs	22	**112**	320
Property, plant and equipment written off		**3**	6
Provision for/(Reversal of) termination benefits	16	**968**	(4)
Change in fair value of derivative financial instruments	15	**(4)**	(4)
Share of profit of equity-accounted investee		**(2,645)**	(1,744)
Tax expense		**2,673**	4,056
		35,564	28,627
Changes in working capital:			
Inventories		**1,059**	707
Trade and other receivables		**(6,729)**	6,832
Trade and other payables		**2,293**	136
Employee benefits		**(1,820)**	(1,432)
Cash generated from operations		**30,367**	34,870
Tax paid		**(2,885)**	(2,880)
Net cash from operating activities		**27,482**	31,990
Cash flows from investing activities			
Dividends received from an associate	8	**134**	178
Dividends received from quoted securities	20	**24**	26
Interest received	22	**800**	785
Proceeds from cash distribution of an associate	8	**–**	379
Proceeds from disposal of investment properties		**–**	129
Proceeds from disposal of property, plant and equipment		**465**	74
Proceeds from disposal of an associate		**–**	102
Net (cash outflow)/proceeds from disposal of a subsidiary	(a)*	**(289)**	1,981
Acquisition of investment properties	5	**(171)**	–
Acquisition of property, plant and equipment		**(6,589)**	(11,942)
Net cash used in investing activities		**(5,626)**	(8,288)
Balance carried forward		**21,856**	23,702

* (a) refers to note to consolidated statement of cash flows on page 40.

The accompanying notes form an integral part of these financial statements.

Consolidated Statement of Cash Flows

YEAR ENDED 31 DECEMBER 2015

	Note	2015	2014
		$'000	$'000
Balance brought forward		**21,856**	23,702
Cash flows from financing activities			
Dividends paid to owners of the Company	14	**(5,272)**	(6,591)
Dividends paid to non-controlling interests	14	**(1,675)**	(2,146)
Interest paid	22	**(912)**	(1,105)
Payment of finance lease liabilities		**(28)**	(4)
Proceeds from bank borrowings and trust receipts		**8,652**	22,176
Repayments of bank borrowings and trust receipts		**(15,077)**	(24,321)
Net cash used in financing activities		**(14,312)**	(11,991)
Net increase in cash and cash equivalents		**7,544**	11,711
Cash and cash equivalents at 1 January		**71,571**	59,860
Effect of exchange rate fluctuations on cash held		**(150)**	–
Cash and cash equivalents at 31 December	13	**78,965**	71,571

**** (a)(i) Disposal of subsidiary in 2015:***

On 24 May 2015, Tien Wah Press Holdings Berhad, a 54%-owned subsidiary of the Group, entered into a strategic joint venture agreement with Toyo (Viet) Paper Product Co. Ltd ("TVP") and Dong Nai Food Industrial Corporation Vietnam ("DOFICO") vide sale of 50% of TVP to DOFICO. Submission for the Amended Investment License was made in December 2015 and although the issuance of the Amended Investment License by the lawful State Authority of Vietnam remains outstanding, the transactions are considered to be completed as at 31 December 2015 based on the accounting concept of "substance over form" as the issuance of the Amended Investment License is considered to be fundamentally administrative in nature.

The consideration of USD1,428,000 (approximately $2,021,000) remains outstanding as at 31 December 2015. A gain on disposal of $437,000 was recognised in profit or loss and the retained interest in TVP has been reclassified to investment in joint venture as at 31 December 2015.

The accompanying notes form an integral part of these financial statements.

Effect of disposal on the financial position of the Group

	Note	Group 2015
		$'000
Property, plant and equipment		3,960
Deferred tax assets		6
Inventories		2,080
Trade and other receivables		2,064
Cash and cash equivalents		289
Trade and other payables		(5,244)
Net assets		3,155
Consideration receivable	12	2,021
Cash and cash equivalents disposed of		(289)
Net cash inflow		1,732
Net assets derecognised		(3,155)
Consideration receivable		2,021
Fair value of retained interest		2,066
Non-controlling interest		(415)
Foreign currency translation differences		(80)
Gain on disposal		437

(a)(ii) Disposal of subsidiary in 2013:

In 2013, the Group disposed its newly incorporated subsidiary, Nanning Shen Jiu Packaging Material Co., Ltd, for a total consideration of RMB13,300,000 (equivalent to approximately $2,713,000). Considerations of RMB4,000,000 (equivalent to approximately $816,000) and RMB9,300,000 (equivalent to approximately $1,897,000) were received in 2013 and 2014 respectively.

The accompanying notes form an integral part of these financial statements.

Notes to the Financial Statements

These notes form an integral part of the financial statements.

The financial statements were authorised for issue by the Board of Directors on 23 March 2016.

1 Domicile and activities

New Toyo International Holdings Ltd (the "Company") is incorporated in the Republic of Singapore and has its registered office at 80 Robinson Road, #02-00, Singapore 068898.

The principal activities of the Company are those relating to investment holding. The principal activities of the subsidiaries are shown in note 6.

The financial statements of the Group as at and for the year ended 31 December 2015 comprise the Company and its subsidiaries (together referred to as the "Group" and individually as "Group entities") and the Group's interests in equity-accounted investees.

2 Basis of preparation

2.1 Statement of compliance

The financial statements have been prepared in accordance with the Singapore Financial Reporting Standards ("FRS").

2.2 Basis of measurement

The financial statements have been prepared on the historical cost basis except as otherwise described in the notes below.

2.3 Functional and presentation currency

These financial statements are presented in Singapore dollars, which is the Company's functional currency. All financial information presented in Singapore dollars have been rounded to the nearest thousand, unless otherwise stated.

2.4 Use of estimates and judgements

The preparation of the financial statements in conformity with FRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

2 Basis of preparation (Continued)

2.4 Use of estimates and judgements (Continued)

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial year is included in the following notes:

- Note 4 – useful life and impairment of property, plant and equipment;
- Note 6 – assumptions of recoverable amounts relating to investments in subsidiaries;
- Note 10 – assumptions of recoverable amounts relating to goodwill impairment;
- Note 11 – assessment of allowance for inventory obsolescence; and
- Note 12 – assessment of the recoverability of trade receivables.

Measurement of fair values

A number of the Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

The Group has an established approach with respect to the measurement of fair values. If third party information, such as broker quotes or pricing services, is used to measure fair values, the Group assesses and documents the evidence obtained from the third parties to support the conclusion that such valuations meet the requirements of FRS, including the level in the fair value hierarchy in which such valuations should be classified.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability might be categorised in different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement (with Level 3 being the lowest).

2 Basis of preparation (Continued)

2.4 Use of estimates and judgements (Continued)

Measurement of fair values (Continued)

Further information about the assumptions made in measuring fair values is included in the following notes:

- Note 5 – investment properties; and
- Note 28 – financial instruments.

2.5 Changes in accounting policies

The Group adopted other new/revised standards and interpretations that came into effect from 1 January 2015. The initial application of those standards and interpretations does not have any material impact on the financial statements.

3 Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements, and have been applied consistently by Group entities, except as explained in note 2.5, which addresses changes in accounting policies.

3.1 Basis of consolidation

Business combinations

Business combinations are accounted for using the acquisition method in accordance with FRS 103 *Business Combination* as at the acquisition date, which is the date on which control is transferred to the Group.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss.

Any contingent consideration payable is recognised at fair value at the date of acquisition and included in the consideration transferred. If the contingent consideration that meets the definition of a financial instrument is classified as equity, it is not remeasured and settlement is accounted for within equity. Otherwise, subsequent changes to the fair value of the contingent consideration are recognised in profit or loss.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the acquiree's net assets in the event of liquidation are measured either at fair value or at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets, at the acquisition date. The measurement basis taken is elected on a transaction-by-transaction basis. All other non-controlling interests are measured at acquisition-date fair value, unless another measurement basis is required by FRSs.

3 Significant accounting policies (Continued)

3.1 Basis of consolidation (Continued)

Business combinations (Continued)

Costs related to the acquisition, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Group. Losses applicable to the non-controlling interests in a subsidiary are allocated to the non-controlling interests even if doing so causes the non-controlling interests to have a deficit balance.

Acquisition from entities under common control

Business combinations arising from transfers of interests in entities that are under the control of the shareholder that controls the Group are accounted for as if the acquisition had occurred at the beginning of the earliest comparative year presented or, if later, at the date that common control was established; for this purpose comparatives are restated. The assets and liabilities acquired are recognised at the carrying amounts recognised previously in the Group controlling shareholder's consolidated financial statements. The components of equity of the acquired entities are added to the same components within Group equity and any gain/loss arising is recognised directly in equity.

Loss of control

Upon the loss of control, the Group derecognises the assets and liabilities of the subsidiary, any non-controlling interests and the other components of equity related to the subsidiary. Any surplus or deficit arising on the loss of control is recognised in profit or loss. If the Group retains any interest in the previous subsidiary, then such interest is measured at fair value at the date that control is lost. Subsequently, it is accounted for as an equity-accounted investee or as an available-for-sale financial asset depending on the level of influence retained.

Investments in associates and joint ventures (equity-accounted investees)

Associates are those entities in which the Group has significant influence, but not control or joint control over the financial and operating policies of these entities. Significant influence is presumed to exist when the Group holds 20% or more of the voting power of another entity. A joint venture is an arrangement in which the Group has joint control, whereby the Group has rights to the net assets of the arrangement, rather than rights to its assets and obligations for its liabilities.

3 Significant accounting policies (Continued)

3.1 Basis of consolidation (Continued)

Investments in associates and joint ventures (equity-accounted investees) (Continued)

Investments in associates and joint ventures are accounted for using the equity method. They are recognised initially at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements include the Group's share of the profit or loss and other comprehensive income of the equity-accounted investees, after adjustments to align the accounting policies with those of the Group, from the date that significant influence or joint control commences until the date that significant influence or joint control ceases.

When the Group's share of losses exceeds its interest in an equity-accounted investee, the carrying amount of the investment, together with any long-term interests that form part thereof, is reduced to zero, and the recognition of further losses is discontinued except to the extent that the Group has an obligation to fund the investee's operations or has made payments on behalf of the investee.

Acquisition of non-controlling interests

Acquisitions of non-controlling interests are accounted for as transactions with owners in their capacity as owners and therefore no goodwill is recognised as a result. The adjustments to non-controlling interests arising from transactions that do not involve the loss of control are based on a proportionate amount of the net assets of the subsidiary.

Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised gains arising from transactions with equity-accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

Subsidiaries and associates in the separate financial statements

Investments in subsidiaries, associates and joint ventures are stated in the Company's statement of financial position at cost less accumulated impairment losses.

3.2 Foreign currency

Foreign currency transactions

Transactions in foreign currencies are translated to the respective functional currencies of Group entities at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the exchange rate at that date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the year, adjusted for effective interest and payments during the year, and the amortised cost in foreign currency translated at the exchange rate at the end of the year.

3 Significant accounting policies (Continued)

3.2 Foreign currency (Continued)

Foreign currency transactions (Continued)

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined. Non-monetary items in a foreign currency that are measured in terms of historical cost are translated using the exchange rate at the date of the transaction. Foreign currency differences arising on retranslation are recognised in profit or loss, except for differences arising on the retranslation of available-for-sale equity instruments which are recognised in other comprehensive income.

Foreign operations

The assets and liabilities of foreign operations, excluding goodwill and fair value adjustments arising on acquisition, are translated to Singapore dollars at exchange rates at the reporting date. The income and expenses of foreign operations are translated to Singapore dollars at exchange rates at the dates of the transactions. Goodwill and fair value adjustments arising on the acquisition of a foreign operation on or after 1 January 2005 are treated as assets and liabilities of the foreign operation and are translated at the exchange rates at the reporting date. For acquisitions prior to 1 January 2005, the exchange rates at the date of acquisition were used.

Foreign currency differences are recognised in other comprehensive income, and presented in the foreign currency translation reserve (translation reserve) in equity. However, if the foreign operation is a non-wholly-owned subsidiary, then the relevant proportionate share of the translation difference is allocated to the non-controlling interests. When a foreign operation is disposed of such that control, significant influence or joint control is lost, the cumulative amount in the translation reserve related to that foreign operation is reclassified to profit or loss as part of the gain or loss on disposal. When the Group disposes of only part of its interest in a subsidiary that includes a foreign operation while retaining control, the relevant proportion of the cumulative amount is reattributed to non-controlling interests. When the Group disposes of only part of its investment in an associate or joint venture that includes a foreign operation while retaining significant influence or joint control, the relevant proportion of the cumulative amount is reclassified to profit or loss.

When the settlement of a monetary item receivable from or payable to a foreign operation is neither planned nor likely in the foreseeable future, foreign exchange gains and losses arising from such a monetary item that are considered to form part of a net investment in a foreign operation are recognised in other comprehensive income, and are presented in the translation reserve in equity.

3.3 Property, plant and equipment

Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

3 Significant accounting policies (Continued)

3.3 Property, plant and equipment (Continued)

Recognition and measurement (Continued)

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes:

- the cost of materials and direct labour;
- any other costs directly attributable to bringing the assets to a working condition for their intended use;
- when the Group has an obligation to remove the asset or restore the site, an estimate of the costs of dismantling and removing the items and restoring the site on which they are located; and
- capitalised borrowing costs.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

Subsequent costs

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Group, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

Depreciation

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed and if a component has a useful life that is different from the remainder of that asset, that component is depreciated separately.

Depreciation is recognised as an expense in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment, unless it is included in the carrying amount of another asset. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. Freehold land is not depreciated.

3 Significant accounting policies (Continued)

3.3 Property, plant and equipment (Continued)

Depreciation (Continued)

Depreciation is recognised from the date that the property, plant and equipment are installed and are ready for use, or in respect of internally constructed assets, from the date that the asset is completed and ready for use.

The estimated useful lives for the current and comparative years are as follows:

Freehold buildings	25 to 40 years
Leasehold properties	Over lease terms ranging from 15 to 63 years
Leasehold improvements	5 to 6 years
Plant and machinery	3 to 20 years
Furniture and fittings	3 to 10 years
Office equipment and computers	2 to 10 years
Motor vehicles	5 to 10 years

Depreciation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

Constructions-in-progress are stated at cost. Expenditure relating to constructions-in-progress are capitalised when incurred. No depreciation is charged on constructions-in-progress until they are completed and ready for use and the related property, plant and equipment are transferred to the respective property, plant and equipment categories and depreciated accordingly.

3.4 Intangible assets

Goodwill

Goodwill that arises upon the acquisition of subsidiaries is included in intangible assets and represents the excess of:

- the fair value of the consideration transferred; plus
- the recognised amount of any non-controlling interests in the acquiree; plus
- if the business combination is achieved in stages, the fair value of the pre-existing equity interest in the acquiree.

over the net recognised amount (generally fair value) of the identifiable assets acquired and liabilities assumed. Any goodwill that arises is tested annually for impairment.

When the excess is negative, a bargain purchase gain is recognised immediately in profit or loss.

3 Significant accounting policies (Continued)

3.4 Intangible assets (Continued)

Goodwill (Continued)

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss.

Subsequent measurement

Goodwill is measured at cost less accumulated impairment losses. In respect of equity-accounted investees, the carrying amount of goodwill is included in the carrying amount of the investment, and an impairment loss on such an investment is not allocated to any asset, including goodwill, that forms part of the carrying amount of the equity-accounted investee.

Contract value

Contract value is stated at cost less accumulated amortisation and accumulated impairment losses. Amortisation is charged to profit or loss so as to reduce the cost of contract value to zero on a systematic basis over its estimated useful life of ten years.

Amortisation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

3.5 Investment property

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment property is measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the investment property. The cost of self-constructed investment property includes the cost of materials and direct labour, any other costs directly attributable to bringing the investment property to a working condition for their intended use and capitalised borrowing costs.

Any gain or loss on disposal of an investment property (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

Assets under construction are not depreciated. Depreciation on other investment properties is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value. Depreciation is recognised in profit or loss on a straight-line basis over their estimated useful lives (or lease terms, if shorter). The estimated useful lives of the investment properties range from 35 to 63 years. Rental income from investment properties is accounted for in the manner described in note 3.15.

3 Significant accounting policies (Continued)

3.5 Investment property (Continued)

Depreciation methods, useful lives and residual values are reviewed, and adjusted as appropriate, at each reporting date.

3.6 Club membership

Club memberships are stated at cost less accumulated amortisation and accumulated impairment losses.

3.7 Financial instruments

Non-derivative financial assets

The Group initially recognises loans and receivables on the date that they are originated. All other financial assets (including assets designated at fair value through profit or loss) are recognised initially on the trade date, which is the date that the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred, or it neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control over the transferred assets. Any interest in transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Group classifies non-derivative financial assets into the following categories: loans and receivables and available-for-sale financial assets.

Loans and receivables

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method, less any impairment losses.

Loans and receivables comprise cash and cash equivalents, and trade and other receivables (excluding prepayments).

3 Significant accounting policies (Continued)

3.7 Financial instruments (Continued)

Loans and receivables (Continued)

Cash and cash equivalents comprise cash on hand, bank balances and short-term deposits with maturities of three months or less from the acquisition date that are subject to an insignificant risk of changes in their fair value, and used by the Group in the management of its short-term commitments. For the purpose of the statement of cash flows, bank overdrafts that are repayable on demand and that form an integral part of the Group's cash management are included in cash and cash equivalents.

Available-for-sale financial assets

Available-for-sale financial assets comprise equity securities, which are quoted or unquoted in an active market, and are non-derivative financial assets that are designated as available for sale or are not classified in any of the above categories of financial assets.

Available-for-sale financial assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, they are measured at fair value and changes therein, other than impairment losses and foreign currency differences on available-for-sale debt instruments, are recognised in other comprehensive income and presented in the fair value reserve in equity. When an investment is derecognised, the gain or loss accumulated in equity is reclassified to profit or loss.

Investments in equity instruments that do not have a quoted price in an active market and whose fair value cannot be reliably measured, are measured at cost.

Non-derivative financial liabilities

The Group initially recognises subordinated liabilities on the date that they are originated. All other financial liabilities (including liabilities designated at fair value through profit or loss) are recognised initially on the trade date, which is the date that the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial liability when its contractual obligations are discharged, cancelled or expired.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Group classifies non-derivative financial liabilities into the other financial liabilities category. Such financial liabilities are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost using the effective interest method.

Other financial liabilities comprise loans and borrowings, trust receipts, finance lease liabilities and trade and other payables.

3 Significant accounting policies (Continued)

3.7 Financial instruments (Continued)

Derivative financial instruments

The Group holds derivative financial instruments to hedge its foreign currency risk exposures. Embedded derivatives are separated from the host contract and accounted for separately if the economic characteristics and risks of the host contract and the embedded derivative are not closely related, a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative, and the combined instrument is not measured at fair value through profit or loss.

Derivatives are recognised initially at fair value; any attributable transaction costs are recognised in profit or loss as incurred. Subsequent to initial recognition, derivatives are measured at fair value. When a derivative financial instrument is not designated in a hedge relationship that qualifies for hedge accounting, all changes in its fair value are recognised immediately in profit or loss.

3.8 Impairment

(i) Non-derivative financial assets

A financial asset not carried at fair value through profit or loss, including an interest in an associate and joint venture, is assessed at the end of each reporting period to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event(s) has occurred after the initial recognition of the asset, and that the loss event(s) has an impact on the estimated future cash flows of that asset that can be estimated reliably.

Objective evidence that financial assets (including equity securities) are impaired can include default or delinquency by a debtor, restructuring of an amount due to the Group on terms that the Group would not consider otherwise, indications that a debtor or issuer will enter bankruptcy, adverse changes in the payment status of borrowers or issuers in the Group, economic conditions that correlate with defaults or the disappearance of an active market for a security. In addition, for an investment in an equity security, a significant or prolonged decline in its fair value below its cost is objective evidence of impairment. The Group considers a decline of 20% to be significant and a period of 9 months to be prolonged.

Loans and receivables

The Group considers evidence of impairment for loans and receivables at both a specific asset and collective level. All individually significant loans and receivables are assessed for specific impairment. All individually significant receivables found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. Loans and receivables that are not individually significant are collectively assessed for impairment by grouping together loans and receivables with similar risk characteristics.

3 Significant accounting policies (Continued)

3.8 Impairment (Continued)

(i) Non-derivative financial assets (Continued)

Loans and receivables (Continued)

In assessing collective impairment, the Group uses historical trends of the probability of default, the timing of recoveries and the amount of loss incurred, adjusted for management's judgement as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical trends.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows, discounted at the asset's original effective interest rate. Losses are recognised in profit or loss and reflected in an allowance account against loans and receivables. Interest on the impaired asset continues to be recognised. When the Group considers that there are no realistic prospects of recovery of the asset, the relevant amounts are written off. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, then the previously recognised impairment loss is reversed through profit or loss.

Available-for-sale financial assets

Impairment losses on available-for-sale financial assets are recognised by reclassifying the losses accumulated in the fair value reserve in equity to profit or loss. The cumulative loss that is reclassified from equity to profit or loss is the difference between the acquisition cost, net of any principal repayment and amortisation, and the current fair value, less any impairment loss recognised previously in profit or loss. Changes in cumulative impairment provisions attributable to application of the effective interest method are reflected as a component of interest income. If, in a subsequent period, the fair value of an impaired available-for-sale debt security increases and the increase can be related objectively to an event occurring after the impairment loss was recognised, then the impairment loss is reversed. The amount of the reversal is recognised in profit or loss. However, any subsequent recovery in the fair value of an impaired available-for-sale equity security is recognised in other comprehensive income.

If there is objective evidence that an impairment loss has been incurred on an equity instrument that does not have a quoted price in an active market and that is not carried at fair value because its fair value cannot be reliably measured, the amount of impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses shall not be reversed.

(ii) Non-financial assets

The carrying amounts of the Group's non-financial assets, other than inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For goodwill, and intangible assets that have indefinite useful lives or that are not yet available for use, the recoverable amount is estimated each year at the same time. An impairment loss is recognised if the carrying amount of an asset or its related CGU exceeds its estimated recoverable amount.

3 Significant accounting policies (Continued)

3.8 Impairment (Continued)

(ii) Non-financial assets (Continued)

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs. Subject to an operating segment ceiling test, for the purposes of goodwill impairment testing, CGUs to which goodwill has been allocated are aggregated so that the level at which impairment testing is performed reflects the lowest level at which goodwill is monitored for internal reporting purposes. Goodwill acquired in a business combination is allocated to groups of CGUs that are expected to benefit from the synergies of the combination.

The Group's corporate assets do not generate separate cash inflows and are utilised by more than one CGU. Corporate assets are allocated to CGUs on a reasonable and consistent basis and tested for impairment as part of the testing of the CGU to which the corporate asset is allocated.

Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the CGU (group of CGUs), and then to reduce the carrying amounts of the other assets in the CGU (group of CGUs) on a *pro rata* basis.

An impairment loss in respect of goodwill is not reversed. In respect of other assets, impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

Goodwill that forms part of the carrying amount of an investment in an associate is not recognised separately, and therefore is not tested for impairment separately. Instead, the entire amount of the investment in an associate is tested for impairment as a single asset when there is objective evidence that the investment in an associate may be impaired.

3.9 Intra-group financial guarantees in the separate financial statements

Financial guarantees are financial instruments issued by the Company that require the issuer to make specified payments to reimburse the holder for the loss it incurs because a specified debtor fails to meet payment when due in accordance with the original or modified terms of a debt instrument.

3 Significant accounting policies (Continued)

3.9 Intra-group financial guarantees in the separate financial statements (Continued)

Financial guarantees are recognised initially at fair value and are classified as financial liabilities. Subsequent to initial measurement, the financial guarantees are stated at the higher of the initial fair value less cumulative amortisation and the amount that would be recognised if they were accounted for as contingent liabilities. When financial guarantees are terminated before their original expiry date, the carrying amounts of the financial guarantees are transferred to profit or loss.

3.10 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity, net of any tax effects.

3.11 Leased assets

Leases in terms of which the Group assumes substantially all the risks and rewards of ownership are classified as finance leases. Upon initial recognition, the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset.

Other leases are operating leases and are not recognised in the Group's statement of financial position.

3.12 Lease payments

Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Contingent lease payments are accounted for by revising the minimum lease payments over the remaining term of the lease when the lease adjustment is confirmed.

Determining whether an arrangement contains a lease

At inception of an arrangement, the Group determines whether such an arrangement is or contains a lease. This will be the case if the following two criteria are met:

- the fulfilment of the arrangement is dependent on the use of a specified asset or assets; and
- the arrangement contains a right to use the asset(s).

3 Significant accounting policies (Continued)

3.12 Lease payments (Continued)

At inception or upon reassessment of the arrangement, the Group separates payments and other consideration required by such an arrangement into those for the lease and those for other elements on the basis of their relative fair values. If the Group concludes for a finance lease that it is impracticable to separate the payments reliably, then an asset and a liability are recognised at an amount equal to the fair value of the underlying asset. Subsequently, the liability is reduced as payments are made and an imputed finance charge on the liability is recognised using the Group's incremental borrowing rate.

3.13 Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is calculated using the weighted average cost formula, and includes expenditure incurred in acquiring the inventories, production or conversion costs, and other costs incurred in bringing them to their existing location and condition. In the case of manufactured inventories and work-in-progress, cost includes an appropriate share of production overheads based on normal operating capacity.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and estimated costs necessary to make the sale.

3.14 Employee benefits

Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an employee benefit expense in profit or loss in the periods during which related services are rendered by employees.

Defined benefit plans

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The Group's net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in return for their services in the current and prior periods; that benefit is discounted to determine its present value. The fair value of any plan assets is deducted. The Group determines the net interest expense (income) on the net defined benefit liability (asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the net defined benefit liability (asset).

The discount rate is the yield at the reporting date on high quality corporate bonds that have maturity dates approximating the terms of the Group's obligations and that are denominated in the same currency in which the benefits are expected to be paid.

3 Significant accounting policies (Continued)

3.14 Employee benefits (Continued)

Defined benefit plans (Continued)

The calculation is performed annually by a qualified actuary using the projected unit credit method. When the calculation results in a benefit to the Group, the recognised asset is limited to the present value of economic benefits available in the form of any future refunds from the plan or reductions in the future contributions to the plan. In order to calculate the present value of economic benefits, consideration is given to any minimum funding requirements that apply to any plan in the Group. An economic benefit is available to the Group if it is realisable during the life of the plan, or on settlement of the plan liabilities.

Remeasurements of the net defined benefit liability comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest). The Group recognises them immediately in other comprehensive income and all expenses related to defined benefit plans in employee benefits expense in profit or loss.

When the benefits of a plan are changed, or when a plan is curtailed, the portion of the changed benefit related to past services by employees, or the gain or loss on curtailment, is recognised immediately in profit or loss when the plan amendment or curtailment occurs.

The Group recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs. The gain or loss on settlement is the difference between the present value of the defined benefit obligation being settled as determined on the date of settlement and the settlement price, including any plan assets transferred and any payments made directly by the Group in connection with the settlement.

Long service leave

The liability of long service leave is recognised in the non-current provision for employee benefits and is measured as the present value of the expected future payments to be made in respect of services provided by an employee up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Termination benefits

Termination benefits are recognised as an expense when the Group is committed demonstrably, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognised as an expense if the Group has made an offer of voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably. If benefits are payable more than 12 months after the reporting date, then they are discounted to their present value.

3 Significant accounting policies (Continued)

3.14 Employee benefits (Continued)

Short-term employee benefits

Short-term employee benefit obligations in respect of salaries, annual bonuses, paid annual leave and sick leave are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid under short-term cash bonus if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

3.15 Revenue

Sale of goods

Revenue from the sale of goods in the course of ordinary activities is measured at the fair value of the consideration received or receivable, net of returns, trade discounts and volume rebates. Revenue is recognised when persuasive evidence exists, usually in the form of an executed sales agreement, that the significant risks and rewards of ownership have been transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continuing management involvement with the goods, and the amount of revenue can be measured reliably. If it is probable that discounts will be granted and the amount can be measured reliably, then the discount is recognised as a reduction of revenue as the sales are recognised.

The timing of the transfer of risks and rewards varies depending on the individual terms of the sales agreement.

Rental income

Rental income from investment properties is recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income over the term of the lease.

Dividend income

Dividend income is recognised in profit or loss on the date that the Group's right to receive payment is established, which in the case of quoted securities is normally the ex-dividend date.

3.16 Finance income and finance costs

Finance income comprises interest income on funds invested. Interest income is recognised as it accrues in profit or loss, using the effective interest method.

3 Significant accounting policies (Continued)

3.16 Finance income and finance costs (Continued)

Finance costs comprise interest expense on borrowings. Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss using the effective interest method.

Foreign currency gains and losses on financial assets and financial liabilities are reported on a net basis as either finance income or finance cost depending on whether foreign currency movements are in a net gain or net loss position.

3.17 Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as finance cost.

3.18 Tax

Tax expense comprises current and deferred tax. Current tax and deferred tax is recognised in profit or loss except to the extent that it relates to a business combination, or items recognised directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax is not recognised for:

- temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss;
- temporary differences related to investments in subsidiaries, associates and joint arrangements to the extent that the Group is able to control the timing of the reversal of the temporary difference and it is probable that they will not reverse in the foreseeable future; and
- taxable temporary difference arising on initial recognition of goodwill.

The measurement of deferred taxes reflects the tax consequences that would follow the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

3 Significant accounting policies (Continued)

3.18 Tax (Continued)

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

In determining the amount of current and deferred tax, the Group takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. The Group believes that its accruals for tax liabilities are adequate for all open tax years based on its assessment of many factors, including interpretations of tax law and prior experience. This assessment relies on estimates and assumptions and may involve a series of judgements about future events. New information may become available that causes the Group to change its judgement regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

3.19 Earnings per share

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year, adjusted for own shares held. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares.

3.20 Segment reporting

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. All operating segments' operating results are reviewed regularly by the Group's Chairman and senior management to make decisions about resources to be allocated to the segment and to assess its performance, and for which discrete financial information is available.

Segment results that are reported to the Group's Chairman and senior management include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly corporate assets (primarily the Company's headquarters), head office expenses, and tax assets and liabilities.

3 Significant accounting policies (Continued)

3.20 Segment reporting (Continued)

Segment capital expenditure is the total cost incurred during the year to acquire property, plant and equipment, and intangible assets other than goodwill.

3.21 New standards and interpretations not adopted

A number of new standards, amendments to standards and interpretations are effective for annual periods beginning after 1 January 2015, and have not been applied in preparing these financial statements. The Group is currently assessing the potential impact of adopting these new standards and interpretations, on the financial statements of the Group and the Company.

These new standards include, among others, FRS 115 *Revenue from Contracts with Customers* and FRS 109 *Financial Instruments* which are mandatory for adoption by the Group on 1 January 2018.

- FRS 115 establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It also introduces new cost guidance which requires certain costs of obtaining and fulfilling contracts to be recognised as separate assets when specified criteria are met. When effective, FRS 115 replaces existing revenue recognition guidance, including FRS 18 *Revenue*, FRS 11 *Construction Contracts*, INT FRS 113 *Customer Loyalty Programmes*, INT FRS 115 *Agreements for the Construction of Real Estate*, INT FRS 118 *Transfers of Assets from Customers* and INT FRS 31 *Revenue – Barter Transactions Involving Advertising Services*.

- FRS 109 replaces most of the existing guidance in FRS 39 *Financial Instruments: Recognition and Measurement*. It includes revised guidance on classification and measurement of financial instruments, a new expected credit loss model for calculating impairment on financial assets, and new general hedge accounting requirements.

As FRS 115 and FRS 109, when effective, will change the existing accounting standards and guidance applied by the Group and the Company in accounting for revenue and financial instruments, these standards are expected to be relevant to the Group and the Company. The Group has set up project teams to assess the potential impact on its financial statements and to implement the standards. The Group does not plan to adopt these standards early.

The Accounting Standards Council ("ASC") announced on 29 May 2014 that Singapore-incorporated companies listed on the Singapore Exchange ("SGX") will apply a new financial reporting framework identical to the International Financial Reporting Standards ("IFRS") for financial year ending 31 December 2018 onwards. Singapore-incorporated companies listed on SGX will have to assess the impact of IFRS 1: *First-time adoption of IFRS* when transitioning to the new reporting framework. The Group is currently assessing the impact of transitioning to the new reporting framework on its financial statements.

4 Property, plant and equipment

	Freehold land	Freehold buildings	Leasehold properties	Leasehold improve-ments	Plant and machinery	Furniture and fittings	Office equipment and computers	Motor vehicles	Construction -in-progress	Total
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Group										
Cost										
At 1 January 2014	10,142	7,425	21,297	2,688	127,006	6,438	3,665	1,540	1,034	181,235
Additions	–	–	126	27	10,320	102	133	76	1,158	11,942
Disposals/Write-off	–	–	–	–	(5,044)	(28)	(132)	(77)	–	(5,281)
Translation differences on consolidation	83	(275)	115	112	1,115	138	(2)	22	7	1,315
Transfer/Reclassification	–	–	112	–	3,135	(2,769)	39	9	(526)	–
At 31 December 2014	10,225	7,150	21,650	2,827	136,532	3,881	3,703	1,570	1,673	189,211
Additions	–	–	190	2	4,737	96	109	572	1,013	6,719
Disposal of a subsidiary	–	–	(1,454)	–	(9,458)	–	(222)	(55)	–	(11,189)
Disposals/Write-off	–	–	(209)	–	(1,658)	(2)	(74)	(501)	–	(2,444)
Translation differences on consolidation	241	(284)	(1,030)	177	(1,080)	(195)	(171)	–	8	(2,334)
Reclassification from inventories*	–	–	–	–	1,785	–	–	–	–	1,785
Transfer/Reclassification	–	–	29	–	1,017	–	711	–	(1,757)	–
At 31 December 2015	10,466	6,866	19,176	3,006	131,875	3,780	4,056	1,586	937	181,748

* During the financial year ended 31 December 2015, the Group changed the classification of certain consumables (spare parts) that met the definition of property, plant and equipment in FRS 16 *Property, Plant and Equipment.* These consumables were reclassified from inventories to property, plant and equipment.

4 Property, plant and equipment (Continued)

	Freehold land	Freehold buildings	Leasehold properties	Leasehold improve-ments	Plant and machinery	Furniture and fittings	Office equipment and computers	Motor vehicles	Construction -in-progress	Total
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Group										
Accumulated depreciation and impairment losses										
At 1 January 2014	80	2,038	7,182	1,898	72,551	4,980	2,116	1,145	–	91,990
Depreciation for the year	–	287	506	126	8,198	155	349	134	–	9,755
Disposals/Write-off	–	–	–	–	(5,013)	(28)	(128)	(62)	–	(5,231)
Translation differences on consolidation	4	(56)	35	81	415	80	(13)	19	–	565
Transfer/Reclassification	–	–	6	–	2,053	(2,059)	–	–	–	–
At 31 December 2014	84	2,269	7,729	2,105	78,204	3,128	2,324	1,236	–	97,079
Depreciation for the year	–	258	686	120	9,044	155	383	163	–	10,809
Disposal of a subsidiary	–	–	(1,437)	–	(5,694)	–	(56)	(42)	–	(7,229)
Disposals/Write-off	–	–	(158)	–	(1,297)	(2)	(64)	(415)	–	(1,936)
Translation differences on consolidation	6	(43)	(340)	131	(1,887)	(215)	(130)	4	–	(2,474)
At 31 December 2015	90	2,484	6,480	2,356	78,370	3,066	2,457	946	–	96,249
Carrying amounts										
At 1 January 2014	10,062	5,387	14,115	790	54,455	1,458	1,549	395	1,034	89,245
At 31 December 2014	10,141	4,881	13,921	722	58,328	753	1,379	334	1,673	92,132
At 31 December 2015	10,376	4,382	12,696	650	53,505	714	1,599	640	937	85,499

4 Property, plant and equipment (Continued)

	Leasehold improvements	Furniture and fittings	Office equipment and computers	Motor vehicles	Total
	$'000	$'000	$'000	$'000	$'000
Company					
Cost					
At 1 January 2014	90	22	37	367	516
Additions	–	–	20	–	20
Write-off	–	–	(2)	–	(2)
At 31 December 2014	90	22	55	367	534
Additions	–	–	1	457	458
Disposals/Write-off	–	–	(8)	(246)	(254)
At 31 December 2015	90	22	48	578	738
Accumulated depreciation and impairment losses					
At 1 January 2014	79	22	17	339	457
Depreciation for the year	11	–	14	28	53
At 31 December 2014	90	22	31	367	510
Depreciation for the year	–	–	14	61	75
Disposals/Write-off	–	–	(5)	(246)	(251)
At 31 December 2015	90	22	40	182	334
Carrying amounts					
At 1 January 2014	11	–	20	28	59
At 31 December 2014	–	–	24	–	24
At 31 December 2015	–	–	8	396	404

The carrying amounts of property, plant and equipment acquired under finance leases are as follows:

	Group	
	2015	2014
	$'000	$'000
Office equipment	**6**	11
Motor vehicle	**396**	–
	402	11

During the year, the Company acquired a motor vehicle of $457,000 (2014: $Nil) under a finance lease, where $327,000 was settled in cash. At 31 December 2015, the net carrying amount of the motor vehicle was $396,000 (2014: $Nil).

4 Property, plant and equipment (Continued)

Change in estimates

During the financial year ended 31 December 2015, Tien Wah Press Holdings Berhad, a 54%-owned subsidiary of the Group, had extended the useful life of its printing machines from an average of 7 years to 15 years, based on the assessment by the vendors of the respective machines. The effect of this change on actual and expected depreciation expense, included in "cost of sales", was as follows:

	2015	2016	2017	2018	2019	Later
	$'000	$'000	$'000	$'000	$'000	$'000
Decrease in depreciation expense	**(1,561)**	(1,561)	(1,561)	(1,561)	(1,561)	(15,028)

Impairment test

In 2014 and 2015, the Group carried out an impairment assessment of its property, plant and equipment and intangible assets by comparing the carrying values and recoverable amounts. A summary of the key assumptions used in the discounted cash flow projections is detailed in note 10.

5 Investment properties

	Group	
	2015	2014
	$'000	$'000
Cost		
At 1 January	**19,408**	19,481
Acquisitions	**171**	–
Disposals	**–**	(129)
Translation differences on consolidation	**(377)**	56
At 31 December	**19,202**	19,408
Accumulated depreciation and impairment losses		
At 1 January	**11,048**	10,324
Depreciation for the year	**688**	684
Translation differences on consolidation	**(202)**	40
At 31 December	**11,534**	11,048
Carrying amount	**7,668**	8,360

Investment properties comprise a number of commercial properties, residential apartments, factories and industrial and warehouse buildings, that are mostly leased to third parties. Each of the leases contains an average non-cancellable period of 2 years, with certain annual rents indexed to consumer prices. Subsequent renewals are negotiated with the lessee and on average, renewal periods are 2 years. No contingent rents are charged.

5 Investment properties (Continued)

The investment properties have an estimated market value of $29,498,000 at 31 December 2015 (2014: $25,670,000) which is based on independent valuations obtained from 2014 to 2015 by property valuers on an open market value basis.

The valuations were performed by external, independent valuers who are certified real estate appraisers. The valuers used the direct comparison, capitalisation, discounted cash flow and replacement cost methods. The market value has been categorised as a Level 3 valuation method:

- The direct comparison method involves the analysis of comparable sales of similar properties and adjusting the sale prices to that reflective of the investment properties.
- The capitalisation approach capitalises an income stream into a present value using revenue multipliers or single-year capitalisation rates.
- The discounted cash flow method involves discounting the expected cash flows on the investment properties at an appropriate discount rate.
- The replacement cost method is based on what it would cost to replace the improvements on property using similar construction materials and construction methods.

Gross rental income of $1,856,000 (2014: $1,775,000) was derived from the investment properties during the financial year.

6 Subsidiaries

		Company	
	Note	2015	2014
		$'000	$'000
Equity investments, at cost		77,693	73,875
Impairment losses		(5,831)	(5,831)
		71,862	68,044
Discount implicit in interest-free loans to subsidiaries		1,041	1,041
Total investments in subsidiaries		72,903	69,085
Loans to subsidiaries (interest-free)	(i)	33,673	38,033
Loans to subsidiaries (interest-bearing)	(ii)	495	2,064
Impairment losses		(6,075)	(6,075)
		28,093	34,022
		100,996	103,107

(i) The loans to subsidiaries are unsecured and interest-free. The settlement of these loans is neither planned nor likely to occur in the foreseeable future. These loans are, in substance, part of the Company's net investments in the subsidiaries.

6 Subsidiaries (Continued)

(ii) The loans to subsidiaries are unsecured and bear fixed interest rates of 3.16% (2014: ranging from 2.35% – 3.16%) per annum. The loans are repayable in 2017 (2014: between 2016 and 2017).

Details of the subsidiaries are as follows:

	Name of subsidiaries	Principal activities	Principal place of business/ Country of incorporation	Effective equity held by the Group	
				2015	2014
				%	%
	Held by the Company				
#	New Toyo Aluminium Paper Product Co (Pte) Ltd	Manufacturing of specialty papers	Singapore	**100**	100
#	New Toyo Corrugated Products Pte Ltd	Investment holding	Singapore	**100**	100
#	New Toyo International Co (Pte) Ltd	Trading of paper products, tissue paper products, machinery and equipment	Singapore	**100**	100
#	New Toyo Ventures Pte Ltd	Investment holding	Singapore	**100**	100
#	Singapore Pacific Investments Pte Ltd	Investment holding	Singapore	**100**	100
#	New Toyo Lamination (M) Pte Ltd	Investment holding	Singapore	**100**	100
∞	New Toyo Adelaide Pty Ltd	Investment holding	Australia	**100**	100
∞	Sealink International Limited	Inactive	Hong Kong	**100**	100
∞	Pacific Eagle Investment Limited	Investment holding	Hong Kong	**100**	100
∞	Toyoma Non-Carbon Paper Manufacturer Sdn Bhd	Investment holding	Malaysia	**100**	100
+	New Toyo (Vietnam) Aluminium Paper Packaging Co., Ltd	Manufacturing of specialty papers and paper core	Vietnam	**100**	100
∞	Fast Win Enterprise Limited	Trading of aluminium foil and paper products	Hong Kong	**100**	100
	Held by subsidiaries				
∞	Tien Wah Holdings (1990) Sdn Bhd	Investment holding	Malaysia	**100**	100
+	Tien Wah Press Holdings Berhad	Investment holding	Malaysia	**54**	54
+	Tien Wah Press (Malaya) Sdn Bhd	Manufacturing of printed cartons and labels	Malaysia	**54**	54
+	Tien Wah Properties Sdn Bhd	Investment property	Malaysia	**54**	54

6 Subsidiaries (Continued)

	Name of subsidiaries	Principal activities	Principal place of business/ Country of incorporation	Effective equity held by the Group 2015 %	2014 %
	Held by subsidiaries				
+	Paper Base Converting Sdn Bhd	Manufacturing of specialty papers	Malaysia	**100**	100
∞	New Toyo Paper Products (Shanghai) Co., Ltd	Manufacturing of specialty papers	China	**100**	100
∞	Wuhu New Asia Paper Products Co., Ltd	Investment holding	China	**100**	100
+	Vina Toyo Company Ltd	Manufacturing of specialty papers and corrugated containers	Vietnam	**50****	50**
#	New Toyo Investments Pte Ltd	Investment holding	Singapore	**54**	54
+	Alliance Print Technologies Co., Ltd	Manufacturing of printed cartons and labels	Vietnam	**54**	54
^	Toyo (Viet) Paper Product Co., Ltd	Manufacturing of printed cartons and labels	Vietnam	**27**	54
∞	Max Ease International Limited	Trading of printed cartons and labels	Hong Kong	**76***	76*
+	Anzpac Services (Australia) Pty Ltd	Manufacturing of printed cartons and labels	Australia	**76***	76*
∞	Alliance Innovative Solutions Pte Ltd	Supplies of printing ink	Singapore	**50****	50**

* The Company and its 54%-owned subsidiary, Tien Wah Press Holdings Berhad jointly hold Anzpac Services (Australia) Pty Ltd through Max Ease International Limited, a company in which the proportionate interest of the Company and Tien Wah Press Holdings Berhad was 49% and 51% respectively

** Deemed to be a subsidiary as the Group has the current ability to direct these entities' activities that most significantly affect their returns

\# Audited by KPMG LLP, Singapore

\+ Audited by other member firms of KPMG International

∞ Audited by other accounting firms

^ On 24 May 2015, Tien Wah Press Holdings Berhad, a 54%-owned subsidiary of the Group, entered into a strategic joint venture agreement with Toyo (Viet) Paper Product Co., Ltd ("TVP") and Dong Nai Food Industrial Corporation Vietnam ("DOFICO") vide sale of 50% of TVP to DOFICO. Details of the transaction is set out in note (a)(i) in the statement of cash flows.

6 Subsidiaries (Continued)

KPMG LLP is the auditor of all significant Singapore-incorporated subsidiaries. Other member firms of KPMG International are auditors of significant foreign-incorporated subsidiaries. For this purpose, a subsidiary is considered significant as defined under the Singapore Exchange Limited Listing Manual if its net tangible assets represent 20% or more of the Group's consolidated net tangible assets, or if its pre-tax profits account for 20% or more of the Group's consolidated pre-tax profits.

Impairment

The Company recognises impairment losses at a level considered adequate to provide for the potential non-recoverability of investments in subsidiaries. The level of allowance is evaluated by the Company on the basis of factors that affect the recoverability of the investments. These factors include, but are not limited to, the activities and financial position of the entities and market factors. The Company reviews and identifies balances that are to be impaired on a continuous basis. The amount and timing of recorded expenses for any period would differ if the Company made different judgement or utilised different estimates, and an increase in impairment losses would decrease the carrying value of investments in subsidiaries.

In 2014 and 2015, management noted an indication of impairment with respect to the investments in New Toyo Aluminium Paper Product Co (Pte) Ltd ("NTAP") and New Toyo International Co (Pte) Ltd ("NTIT") as the Group's costs of investments were higher than the share of net assets of the investee companies. Management carried out an impairment assessment on the recoverable amounts of NTAP and NTIT. The recoverable amounts were based on the calculation of the value in use and were determined by discounting the future cash flows covering a period of 10 years with the 2015 and 2016 financial budgets approved by management.

Key assumptions used in the discounted cash flow projections are as follows:

	NTAP		NTIT	
	2015	2014	2015	2014
Revenue growth rate	**2.00%**	2.70%	**0%**	0%
Pre-tax discount rate	**9.24%**	9.05%	**9.18%**	8.00%
Terminal value growth rate	**2.00%**	2.70%	**0%**	0%

Revenue growth was projected taking into account the long-term average growth levels experienced and the estimated sales volume and price growth for the next 10 years. It was assumed that sales price would increase in line with forecasted inflation over the next 10 years.

The discount rate is a pre-tax measure estimated based on the weighted average cost of capital of comparable companies.

The terminal value growth rate has been determined based on the long-term compound annual growth rate estimated by management by reference to the expected market development.

Based on the assessment, management concluded that no further impairment loss is required. Should the assumptions be worse than forecast, impairment loss may be required in the future.

7 Non-controlling interests

	Group	
	2015	2014
	$'000	$'000
Non-controlling interests	41,903	39,659

The following subsidiaries have non-controlling interests ("NCI") that are material to the Group.

Name of subsidiaries	Principal place of business/ Country of incorporation	Operating segment	Ownership interests held by NCI	
			2015	2014
			%	%
Max Ease International Limited ("MEIL")	Hong Kong	Printed cartons and labels	24	24
Tien Wah Press Holdings Berhad ("TWPH")	Malaysia	Printed cartons and labels	46	46

The following summarised financial information of each of the above subsidiaries are prepared in accordance with FRS, modified for fair value adjustments on acquisition and differences in the Group's accounting policies.

	MEIL	TWPH*	Other immaterial subsidiaries	Intra-group elimination	Total
	$'000	$'000	$'000	$'000	$'000
2015					
Revenue	100,832	93,361	8,478		
Profit	1,236	16,638	955		
Other comprehensive (loss)/income	(1,816)	(4,554)	152		
Total comprehensive (loss)/income	(580)	12,084	1,107		
Attributable to NCI:					
– Profit	289	7,637	478	(2,461)	5,943
– Other comprehensive (loss)/income	(425)	(2,090)	76	–	(2,439)
– Total comprehensive (loss)/income	(136)	5,547	554	(2,461)	3,504
Non-current assets	28,511	81,590	1,538		
Current assets	35,561	37,178	5,119		
Non-current liabilities	(173)	(7,582)	(70)		
Current liabilities	(19,929)	(27,792)	(1,262)		
Net assets	43,970	83,394	5,325		
Net assets attributable to NCI	10,293	38,278	2,663	(9,331)	41,903
Cash flow from operating activities	12,229	11,453	2,003		
Cash flow from/(used in) investing activities	128	149	(182)		
Cash flow used in financing activities	(10,744)	(9,002)	(1,898)		
Net increase/(decrease) in cash and cash equivalents	1,613	2,600	(77)		
Dividends paid to NCI	–	1,224	451		

7 Non-controlling interests (Continued)

	MEIL	TWPH*	Other immaterial subsidiaries	Intra-group elimination	Total
	$'000	$'000	$'000	$'000	$'000
2014					
Revenue	109,296	83,302	6,622		
Profit	4,516	6,023	1,047		
Other comprehensive (loss)/income	(1,714)	195	155		
Total comprehensive income	2,802	6,218	1,202		
Attributable to NCI:					
– Profit	1,057	2,765	523	(1,351)	2,994
– Other comprehensive (loss)/income	(401)	89	78	–	(234)
– Total comprehensive income	656	2,854	601	(1,351)	2,760
Non-current assets	33,238	86,100	1,709		
Current assets	38,431	33,158	5,325		
Non-current liabilities	(244)	(9,840)	(71)		
Current liabilities	(16,213)	(35,441)	(1,844)		
Net assets	55,212	73,977	5,119		
Net assets attributable to NCI	12,925	33,955	2,560	(9,781)	39,659
Cash flow from/(used in) operating activities	14,286	6,541	(756)		
Cash flow from/(used in) investing activities	1,788	(10,095)	(552)		
Cash flow (used in)/from financing activities	(11,039)	2,255	(284)		
Net increase/(decrease) in cash and cash equivalents	5,035	(1,299)	(1,592)		
Dividends paid to NCI	–	1,617	529		

* Excludes the interest in MEIL

8 Associates and joint venture

	Group		Company	
	2015	2014	2015	2014
	$'000	$'000	$'000	$'000
Interests in associates	**8,372**	7,244	**1,866**	1,866
Interest in joint venture	**2,031**	–	**–**	–
Impairment losses	**–**	–	**(620)**	(620)
At 31 December	**10,403**	7,244	**1,246**	1,246

8 Associates and joint venture (Continued)

Associates

In 2014, the Group sold its entire 49% equity stake in Thai Toyo Aluminium Packaging Company Limited ("TTAP") for a total cash consideration of $102,000. The cumulative realised foreign currency loss of $24,000 and a gain on disposal of $38,000 were recognised in profit or loss.

The Group's share of the capital commitments of an associate is $4,637,000 (2014: $Nil).

Details of the associates are as follows:

Name of associates	Principal activities	Principal place of business/ Country of incorporation	Effective equity held by the Group	
			2015	2014
			%	%
Held by the Company				
∞ Toyoma Aluminium Foil Packaging Sdn Bhd ("Toyoma")	Investment holding	Malaysia	**30**	30
Held by subsidiaries				
∞ Benkert (Malaysia) Sdn Bhd ("Benkert")	Manufacturing and sale of standard and perforated tipping papers	Malaysia	**16^^**	16^^

^^ 30% held by a 54%-owned subsidiary
∞ Audited by other accounting firms

Although the Group holds 16% of Benkert and consequentially has less than 20% of the voting rights, it is able to participate in the financial and operating decisions. The Group is considered to have significant influence over this entity due to the fact that it has board representation.

The following summarises the financial information of each of the Group's material associates based on their respective financial statements prepared in accordance with FRS, modified for fair value adjustments on acquisition and differences in the Group's accounting policies. The table also includes summarised financial information for the Group's interest in immaterial associates, based on the amounts reported in the Group's consolidated financial statements.

8 Associates and joint venture (Continued)

Associates (Continued)

	Benkert	Immaterial associates	Intra-group elimination	Total
	$'000	$'000	$'000	$'000
2015				
Revenue	38,355			
Profit	7,146			
Other comprehensive loss	(3,846)			
Total comprehensive income	3,300			
Non-current assets	7,063			
Current assets	24,091			
Non-current liabilities	(608)			
Current liabilities	(1,614)			
Net assets	28,932			
Carrying amount of interest in investee at beginning of the year	7,626	–	(382)	7,244
Group's share of:				
– Profit	1,160			
– Other comprehensive loss	(624)			
NCI's share of:				
– Profit	984			
– Other comprehensive loss	(530)			
– Total comprehensive income	990	–	382	1,372
Group's share of dividend received	(134)	–	–	(134)
NCI's share of dividend received	(110)	–	–	(110)
Carrying amount of interest in investee at end of the year	8,372	–	–	8,372

8 Associates and joint venture (Continued)

Associates (Continued)

	Benkert	Immaterial associates	Intra-group elimination	Total
	$'000	$'000	$'000	$'000
2014				
Revenue	36,236			
Profit	5,992			
Other comprehensive loss	(569)			
Total comprehensive income	5,423			
Non-current assets	8,593			
Current assets	20,733			
Non-current liabilities	(616)			
Current liabilities	(2,111)			
Net assets	26,599			
Carrying amount of interest in investee at beginning of the year	6,327	548	(418)	6,457
Group's share of:				
– Profit	972			
– Other comprehensive loss	(92)			
NCI's share of:				
– Profit	825			
– Other comprehensive loss	(78)			
– Total comprehensive income/(loss)	1,627	(105)	36	1,558
Group's share of dividend received	(178)	–	–	(178)
NCI's share of dividend received	(150)	–	–	(150)
Carrying amount of interest in associate disposed during the year	–	(64)	–	(64)
Distribution on liquidation of investment in SAH	–	(379)	–	(379)
Carrying amount of interest in investee at end of the year	7,626	–	(382)	7,244

8 Associates and joint venture (Continued)

Joint venture

On 24 May 2015, Tien Wah Press Holdings Berhad, a 54%-owned subsidiary of the Group, entered into a strategic joint venture agreement with Toyo (Viet) Paper Product Co., Ltd ("TVP") and Dong Nai Food Industrial Corporation Vietnam ("DOFICO") vide sale of 50% of TVP to DOFICO. The retained interest in TVP has been reclassified to investment in joint venture as at reporting date. A gain on disposal of $437,000 was recognised in profit or loss.

Name of joint venture	Principal activities	Principal place of business/ Country of incorporation	Effective equity held by the Group	
			2015	2014
			%	%
Held by subsidiaries				
+ Toyo (Viet) Paper Product Co., Ltd	Manufacturing of printed cartons and labels	Vietnam	**27***	54

* Considered to be a joint venture based on the Group's interest in a 54%-owned subsidiary, which has a 50% joint ownership interest in the above entity

\+ Audited by other member firms of KPMG International

9 Other investments

	Group		Company	
	2015	2014	2015	2014
	$'000	$'000	$'000	$'000
Available-for-sale financial assets				
– quoted equity securities, at fair value	**406**	541	**–**	–
– unquoted equity securities, at cost	**427**	418	**–**	–
	833	959	**–**	–
Club memberships, at cost	**1,362**	1,344	**626**	626
	2,195	2,303	**626**	626
Accumulated amortisation and impairment losses				
At 1 January	**83**	73	**–**	–
Amortisation for the year	**6**	5	**–**	–
Reversal of impairment losses	**(33)**	–	**–**	–
Translation differences on consolidation	**(9)**	5	**–**	–
At 31 December	**47**	83	**–**	–
Total other investments, at carrying amount	**2,148**	2,220	**626**	626

The fair value information related to available-for-sale financial assets is disclosed in note 28.

10 Intangible assets

	Goodwill on consolidation	Contract value	Total
	$'000	$'000	$'000
Group			
Cost			
At 1 January 2014	3,663	11,823	15,486
Translation differences on consolidation	–	590	590
At 31 December 2014	3,663	12,413	16,076
Translation differences on consolidation	–	974	974
At 31 December 2015	3,663	13,387	17,050
Accumulated amortisation			
At 1 January 2014	–	5,700	5,700
Amortisation for the year	–	2,292	2,292
Translation differences on consolidation	–	388	388
At 31 December 2014	–	8,380	8,380
Amortisation for the year	–	2,926	2,926
Translation differences on consolidation	–	743	743
At 31 December 2015	–	12,049	12,049
Carrying amounts			
At 1 January 2014	3,663	6,123	9,786
At 31 December 2014	3,663	4,033	7,696
At 31 December 2015	3,663	1,338	5,001

The amortisation was recognised in other expenses.

Impairment tests for cash-generating units containing property, plant and equipment, goodwill and contract value

For the purpose of impairment testing, goodwill is principally allocated to the following cash-generating units (CGUs):

	2014 and 2015		
	Specialty papers	Printed cartons and labels	Total
	$'000	$'000	$'000
Goodwill	22	3,641	3,663

The goodwill on consolidation and contract value are allocated to Tien Wah Press Holdings Berhad ("TWPH") and its subsidiaries, which include Max Ease International Limited ("MEIL").

10 Intangible assets (Continued)

Impairment tests for cash-generating units containing property, plant and equipment, goodwill and contract value (Continued)

Contract value is in relation to exclusive rights to supply to British American Tobacco's printed cartons requirements in several locations in the Asia Pacific region for a period of 7 years, with a right to extend the supply period by an additional 3 years, beginning year 2008. In 2014, 2 of the contracts were extended for 1 year.

The recoverable amount of the CGU was based on its value in use. Value in use was determined by discounting the future cash flows to be generated from the continuing use of the CGU.

Key assumptions used in the discounted cash flow projections

- Cash flow projections were over a period of 5 years (2014: 10 years), based on the 2016 financial budget approved by management.

- Management has considered and determined the factors applied in the financial budget. The budgeted gross margin is based on past experience. Anticipated revenue growth rate of 5%, 11% and 6% in 2016, 2017 and 2018 respectively, and 0% thereafter were used in the cash flow projections (2014: –8%, 3%, 15%, 0% and 2% in 2015, 2016, 2017, 2018 and 2019 respectively, and 0% thereafter).

- The pre-tax discount rates of 9.5%, 10.5%, 12.4% and 17.1% for Australia, Hong Kong, Malaysia and Vietnam respectively (2014: a single pre-tax discount rate of 9.32%) were applied in determining the recoverable amounts of the CGU. This represents the weighted average cost of capital of each respective country.

- Terminal value with zero growth (2014: no terminal value) was used.

The values assigned to the key assumptions represent management's assessment of future trends of the industry in which the CGUs operate, and are based on both external sources and internal sources (historical data). The computation of recoverable amounts using discounted future cash flow forecasts also requires management to make judgements over key inputs, for example, revenue growth, gross margins and discount rates as described above. In general, this assessment requires significant judgement, such that a change to key assumptions used could possibly lead to the recognition of impairment losses that would reduce the carrying amounts involved.

As the carrying amounts of the CGUs were determined to be lower than their recoverable amounts, no impairment loss was recognised. Should the assumptions be worse than forecast, impairment loss may be required in the future.

11 Inventories

	Group	
	2015	2014
	$'000	$'000
Finished goods	**9,794**	10,022
Work-in-progress	**3,198**	2,256
Raw materials	**30,121**	35,330
Consumables	**1,190**	3,060
	44,303	50,668
Allowance for inventories obsolescence:		
At 1 January	**1,447**	1,567
Allowance reversed during the year	**(134)**	(61)
Inventory written off against allowance	**–**	(77)
Translation differences on consolidation	**16**	18
At 31 December	**1,329**	1,447
	42,974	49,221

Allowance for inventories obsolescence is made taking into account market trends, inventory ageing and conditions, as well as historical experience. A review is made periodically for excess or obsolete inventory, and decline in net realisable value below cost will result in an allowance recorded against the inventory balance. This review requires management to estimate future demand for products and inherently involves estimates regarding the expected realisable value. The benchmarks for determining the amount of allowance or write-down include ageing analysis, technical assessment and subsequent events. In general, such an evaluation process requires significant judgement and materially affects the carrying amount of inventories at the reporting date. Possible changes in these estimates could result in revisions to the valuation of inventory.

In 2015, raw materials, consumables and changes in finished goods and work-in-progress recognised as cost of sales amounted to $189,253,000 (2014: $214,285,000). During the year, the Group recognised a reversal of inventories obsolescence of $134,000 (2014: $61,000) as the inventories were sold above carrying amounts.

During the financial year ended 31 December 2015, the Group changed the classification of certain consumables (spare parts) that met the definition of property, plant and equipment in FRS 16 *Property, Plant and Equipment.* These consumables were reclassified from inventories to property, plant and equipment.

Certain inventories in the Group have been pledged as securities for banking facilities granted, details of which are provided in note 17.

12 Trade and other receivables, including derivatives

	Note	Group 2015	Group 2014	Company 2015	Company 2014
		$'000	$'000	$'000	$'000
Non-current					
Consideration receivable	(i)	**2,021**	–	**–**	–
Amount due from joint venture (non-trade)	(ii)	**1,162**	–	**–**	–
		3,183	–	**–**	–
Current					
Trade receivables		**32,631**	29,334	**–**	–
Impairment losses		**(300)**	(512)	**–**	–
		32,331	28,822	**–**	–
Deposits		**655**	299	**–**	–
Tax recoverable		**64**	361	**–**	–
Dividend receivable		**–**	–	**425**	–
Other receivables		**2,663**	2,438	**50**	28
Amounts due from subsidiaries					
– trade		**–**	–	**1,074**	1,887
– non-trade	(iii)	**–**	–	**113**	356
Amounts due from associates					
– trade		**321**	373	**–**	–
– non-trade	(iii)	**386**	461	**–**	–
Amounts due from joint venture					
– trade		**1,377**	–	**49**	–
– non-trade	(iii)	**458**	–	**127**	–
Amounts due from other related parties*					
– trade		**87**	80	**–**	–
– non-trade	(iii)	**26**	24	**–**	–
Loans to subsidiaries	(iv)	**–**	–	**10,326**	6,933
Loans and receivables		**38,368**	32,858	**12,164**	9,204
Prepayments		**1,082**	1,208	**22**	19
		39,450	34,066	**12,186**	9,223
		42,633	34,066	**12,186**	9,223

* The amounts due from other related parties also include amount receivables from entities which are partially-owned by substantial shareholder and a member of the key management personnel of a subsidiary.

12 Trade and other receivables, including derivatives (Continued)

(i) Consideration receivable relates to the deferred payment due from the Group's joint venture partner, Dong Nai Food Industrial Corporation Vietnam ("DOFICO"). This is a result of the disposal of 50% of Toyo (Viet) Paper Product Co., Ltd ("TVP") to DOFICO by Tien Wah Press Holdings Berhad, a 54%-owned subsidiary of the Group, at the reporting date. The amount is interest-free and will be settled from the pay-outs of future dividends from the joint venture, TVP.

(ii) The non-trade amount due from joint venture is interest-free and relates to the outstanding dividend due from TVP, which was declared prior to the disposal of 50% of TVP, and payable by 2019.

(iii) The non-trade amounts due from subsidiaries, associates, joint venture and other related parties are unsecured, interest-free and repayable on demand.

(iv) Included in the loans to subsidiaries is an amount of $559,000 (2014: $567,000) which is unsecured, interest-free and repayable on demand. There was an amount of $243,000 in 2014 bearing interest rate of London Interbank Offered Rate (1 month) plus 2.00% per annum. The remaining amount of $9,767,000 (2014: $6,123,000) are unsecured, repayable on demand, and bear fixed interest rates ranging from 2.00% – 3.16% per annum (2014: 2.35% – 3.33% per annum).

Except as described below, concentration of credit risk relating to trade receivables is limited due to the Group's varied customers. These customers are internationally dispersed and mainly engage in similar manufacturing and distribution activities.

12 Trade and other receivables, including derivatives (Continued)

The maximum exposure to credit risk for loans and receivables at the reporting date by geographical distribution are as follows:

	Group		Company	
	2015	2014	2015	2014
	$'000	$'000	$'000	$'000
Singapore	**13,758**	10,241	**622**	957
Vietnam	**10,531**	4,609	**2,233**	2,403
Malaysia	**7,771**	7,116	**2,544**	5,743
Australia	**2,189**	2,376	**42**	22
United Arab Emirates	**2,039**	1,962	**–**	–
Korea	**1,240**	1,287	**–**	–
Mexico	**675**	–	**–**	–
India	**671**	294	**–**	–
Papua New Guinea	**444**	544	**–**	–
Pakistan	**305**	628	**–**	–
China	**209**	776	**105**	64
Hong Kong	**188**	133	**6,618**	15
New Zealand	**46**	120	**–**	–
The Philippines	**–**	1,290	**–**	–
Others	**1,485**	1,482	**–**	–
	41,551	32,858	**12,164**	9,204

As at 31 December 2015, the amounts receivable from the top 5 customers of the Group represents 52% (2014: 53%) of total loans and receivables.

12 Trade and other receivables, including derivatives (Continued)

Impairment losses

The ageing of loans and receivables at the reporting date was:

	2015		2014	
	Gross	Impairment losses	Gross	Impairment losses
	$'000	$'000	$'000	$'000
Group				
Not past due	**36,746**	**–**	28,020	–
Past due 0 – 30 days	**3,464**	**–**	2,623	–
Past due 31 – 180 days	**1,134**	**–**	1,692	15
More than 180 days	**507**	**300**	1,035	497
	41,851	**300**	33,370	512
Company				
Not past due	**10,879**	**–**	6,678	–
Past due 0 – 30 days	**72**	**–**	150	–
Past due 31 – 180 days	**309**	**–**	483	–
More than 180 days	**904**	**–**	1,893	–
	12,164	**–**	9,204	–

The allowance accounts in respect of trade and other receivables are used to record impairment losses unless the Group is satisfied that no recovery of the amount owing is possible; at that point, the amounts are considered irrecoverable and are written off against the financial asset directly. At 31 December 2015, the Group and the Company do not have any collective impairment on their loans and receivables (2014: $Nil).

The Group evaluates whether there is any objective evidence that trade receivables are impaired, and determine the amount of impairment loss as a result of the inability of the debtors to make required payments. The Group bases the estimates on the ageing of the trade receivables balance, credit-worthiness of debtors and historical write-off experience. If the financial conditions of the debtors were to deteriorate, actual write-offs could be higher than estimated.

12 Trade and other receivables, including derivatives (Continued)

Impairment losses (Continued)

The movement in the allowance for impairment in respect of trade and other receivables during the year was as follows:

		Group		Company	
	Note	2015	2014	2015	2014
		$'000	$'000	$'000	$'000
At 1 January		**512**	538	**–**	–
Reversal of impairment losses	23	**(4)**	(36)	**–**	–
Utilisation of allowances		**(201)**	–	**–**	–
Translation differences on consolidation		**(7)**	10	**–**	–
At 31 December		**300**	512	**–**	–

The Group's historical experience in the collection of trade receivable falls within the recorded allowances. Due to these factors, management believes that there is no additional credit risk beyond amounts provided for collection losses.

13 Cash and cash equivalents

	Group		Company	
	2015	2014	2015	2014
	$'000	$'000	$'000	$'000
Cash at bank and on hand	**48,525**	53,825	**14,297**	19,975
Fixed deposits	**30,440**	17,746	**21,199**	10,000
Cash and cash equivalents in the statement of cash flows	**78,965**	71,571	**35,496**	29,975

Repricing of interest rate with the banks is set out in note 28.

14 Share capital and reserves

	Company No. of shares	
	2015	2014
	('000)	('000)
Fully paid ordinary shares, with no par value		
In issue at 1 January and 31 December	**439,425**	439,425

14 Share capital and reserves (Continued)

Ordinary shares

The holders of ordinary shares are entitled to receive dividends as declared from time to time, and are entitled to one vote per share at meetings of the Company. All shares rank equally with regard to the Company's residual assets.

Capital management

The Board defines capital as share capital and accumulated profits.

The Board's policy is to maintain a sound capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Board of Directors monitors the return on capital, which the Group defines as net operating income divided by total shareholders' equity excluding non-controlling interests. The Board also monitors the level of dividends to ordinary shareholders.

The Board monitors the capital position of the Group to ensure a sufficiently strong capital base so as to maintain investor, creditor and market confidence. This is also a platform to sustain the existing business and for future growth. Concurrently, the Board of Directors reviews the capital to debt ratio to achieve the dual objective of a strong capital base and an acceptable level on the return on capital.

There were no changes in the Group's approach to capital management during the year.

Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

Reserves

The reserves of the Group and the Company comprise the following balances:

	Group		Company	
	2015	2014	2015	2014
	$'000	$'000	$'000	$'000
Capital reserve	**564**	564	**–**	–
Fair value reserve	**239**	413	**–**	–
Translation reserve	**(12,074)**	(11,786)	**–**	–
Others	**77**	77	**77**	77
	(11,194)	(10,732)	**77**	77

Capital reserve

The capital reserve of the Group comprises statutory reserves transferred from accumulated profits by certain foreign subsidiaries as required by statutory legislations in their countries of incorporation. The percentage of transfer of accumulated profits is determined by the board of directors of these foreign subsidiaries based on the statutory requirements and these reserves can only be distributed upon approval by the relevant authorities.

14 Share capital and reserves (Continued)

Fair value reserve

The fair value reserve comprises the cumulative net change in the fair value of available-for-sale financial assets until the assets are derecognised or impaired.

Translation reserve

The translation reserve comprises all foreign currency differences arising from the translation of the financial statements of foreign operations and from the translation of financial liability designated as a hedge of net investment in the foreign operations, as well as foreign exchange differences on monetary items which form part of the Group's net investments in the foreign operations.

Others

Other reserve comprises the value of unexercised warrants of the Company which has been transferred from capital reserve to other reserve.

Dividends

The following one-tier tax exempt dividends were declared and paid by the Group and Company:

For the year ended 31 December

	Group and Company	
	2015	2014
	$'000	$'000
Paid by the Company to owners of the Company		
One-tier tax exempt final dividend of 0.60 cents for the year 2014 (2013: 0.90 cents)	**2,636**	3,955
One-tier tax exempt interim dividend of 0.60 cents for the year 2015 (2014: 0.60 cents)	**2,636**	2,636
	5,272	6,591
Paid by a subsidiary to NCI	**1,675**	2,146

After the balance sheet date, the following one-tier tax exempt dividend was proposed by the directors. This exempt (one-tier) dividend has not been provided for.

	Group and Company	
	2015	2014
	$'000	$'000
One-tier tax exempt final dividend of 1.00 cents (2014: 0.60 cents) per share in respect of the year	**4,394**	2,636

15 Trade and other payables, including derivatives

	Note	Group 2015	Group 2014	Company 2015	Company 2014
		$'000	$'000	$'000	$'000
Non-current					
Employee benefits	16	**335**	406	**–**	–
Other payables		**182**	176	**–**	–
		517	582	**–**	–
Current					
Trade payables		**21,915**	22,588	**–**	–
Loans from subsidiaries	(i)	**–**	–	**27,529**	27,433
Amounts due to:					
– subsidiaries					
– trade		**–**	–	**247**	–
– non-trade	(i)	**–**	–	**3,038**	1,067
– associates					
– trade		**–**	–	**–**	–
– non-trade	(i)	**2**	2	**2**	2
– joint venture (trade)		**1,002**	–	**–**	–
– other related corporations					
– trade		**552**	84	**–**	–
– non-trade	(i)	**1**	1	**1**	1
Accrued operating expenses		**4,576**	5,878	**548**	581
Employee benefits	16	**2,419**	3,200	**29**	29
Other payables		**1,292**	2,169	**2**	25
Derivative liabilities		**–**	4	**–**	–
		31,759	33,926	**31,396**	29,138
		32,276	34,508	**31,396**	29,138

(i) The loans from subsidiaries and non-trade amounts due to subsidiaries, associates and other related corporations are unsecured, interest-free and repayable on demand.

The Group and the Company's exposures to liquidity and currency risk related to trade and other payables are disclosed in notes 17 and 28 respectively.

16 Employee benefits

		Group	
		2015	2014
		$'000	$'000
Defined benefit obligations	(i)	**162**	411
Provision for long service leave	(ii)	**1,476**	1,805
Provision for termination benefits	(iii)	**–**	–
Accrual for annual leave		**1,116**	1,390
		2,754	3,606
Analysed as:			
– Current		**2,419**	3,200
– Non-current		**335**	406
		2,754	3,606

A subsidiary, Tien Wah Press Holdings Berhad, makes contributions to a non-contributory defined benefit plan that provides pension for eligible employees upon retirement. The plan entitles a retired employee to receive a lump sum payment equal to 86% of final monthly salary for each year of service the employee provided.

(i) Movement in the present value of the defined benefit obligations

		Group	
	Note	2015	2014
		$'000	$'000
At 1 January		**411**	375
Benefits paid by the plan		**(251)**	–
Expense recognised in profit or loss	23	**42**	45
Translation differences on consolidation		**(40)**	(9)
At 31 December		**162**	411

16 Employee benefits (Continued)

(i) Movement in the present value of the defined benefit obligations (Continued)

Actuarial assumptions

The following were the principal actuarial assumptions at the reporting date (expressed as weighted averages):

	Group	
	2015	2014
	$'000	$'000
Discount rate at 31 December	**4% – 5%**	4% – 5%
Future salary growth	**3% – 4%**	3% – 4%

Assumptions regarding future mortality are based on published statistics and mortality tables. The average retirement age of an individual retiring is at the age of 55 for males and 50 for females.

(ii) Movement in provision for long service leave

Provision for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method.

		Group	
	Note	2015	2014
		$'000	$'000
At 1 January		**1,805**	2,000
Reversal made during the year	23	**(245)**	(119)
Translation differences on consolidation		**(84)**	(76)
At 31 December		**1,476**	1,805

(iii) Movement in provision for termination benefits

During the year, a subsidiary incurred an additional $2,331,000 (2014: $772,000) for termination benefits following the Group's decision for business restructuring, and this amount was directly recognised in profit or loss.

16 Employee benefits (Continued)

(iii) Movement in provision for termination benefits (Continued)

At the reporting date, the subsidiary recognised a reversal of provision for termination benefits of $Nil (2014: $4,000).

	Group	
	2015	2014
	$'000	$'000
At 1 January	–	1,066
Provision/(Reversal) made during the year	968	(4)
Utilisation of provision	(968)	(1,048)
Translation differences on consolidation	–	(14)
At 31 December	–	–

(iv) Employee benefits expenses recognised in profit or loss

	Group	
	2015	2014
	$'000	$'000
Defined benefits obligations	42	45
Reversal for long service leave	(245)	(119)
Provision/(Reversal) for termination benefits	968	(4)
Reversal for annual leave	(188)	(163)
Termination benefits	1,363	772
	1,940	531

(v) Employee benefits expenses recognised in the following line items in profit or loss

	Group	
	2015	2014
	$'000	$'000
Cost of sales	(203)	(74)
Administrative expenses	(188)	(163)
Other expenses	2,331	768
	1,940	531

17 Financial liabilities

	Group		Company	
	2015	2014	2015	2014
	$'000	$'000	$'000	$'000
Non-current				
Non-current portion of long-term bank loans				
– secured	–	–	–	–
– unsecured	3,789	5,446	–	–
Finance lease liabilities	66	7	64	–
	3,855	5,453	64	–
Current				
Bank loans				
– secured	2,608	1,812	–	–
– unsecured	18,681	21,452	–	–
Current portion of long-term bank loans				
– secured	–	–	–	–
– unsecured	2,044	3,875	–	–
Trust receipts (unsecured)	289	–	–	–
Finance lease liabilities	46	4	43	–
	23,668	27,143	43	–
	27,523	32,596	107	–

The Group's secured bank loans are secured on the following assets, stated at their carrying amounts:

	Group	
	2015	2014
	$'000	$'000
Inventories	2,868	3,491

The details of interest rates are set out in note 28.

The bank loans are repayable between 2016 to 2019 (2014: 2015 to 2019), details of which are provided in the following tables.

17 Financial liabilities (Continued)

Finance lease liabilities

As at 31 December, the Group and Company have obligations under finance leases that are payable as follows:

	Principal	Interest	Future minimum lease payments	Principal	Interest	Future minimum lease payments
	2015	2015	2015	2014	2014	2014
	$'000	$'000	$'000	$'000	$'000	$'000
Group						
Within 1 year	46	4	50	4	1	5
Between 1 and 5 years	66	3	69	7	1	8
	112	7	119	11	2	13
Company						
Within 1 year	43	4	47	–	–	–
Between 1 and 5 years	64	2	66	–	–	–
	107	6	113	–	–	–

The Group and Company lease certain office equipment and motor vehicle from financial institutions under finance leases as disclosed in note 4.

Liquidity risk

The following are the contractual maturities of financial liabilities, including estimated interest payments and excluding the impact of netting agreements:

		Cash flows		
	Carrying amount	Contractual cash flows	Within 1 year	1 to 5 years
	$'000	$'000	$'000	$'000
Group				
31 December 2015				
Non-derivative financial liabilities				
Secured bank loans	2,608	(2,658)	(2,658)	–
Unsecured bank loans	24,514	(24,876)	(20,958)	(3,918)
Finance lease liabilities	112	(119)	(50)	(69)
Trade and other payables*	29,522	(29,522)	(29,522)	–
Trust receipts	289	(290)	(290)	–
Total	57,045	(57,465)	(53,478)	(3,987)

17 Financial liabilities (Continued)

Liquidity risk (Continued)

		Cash flows		
	Carrying amount	Contractual cash flows	Within 1 year	1 to 5 years
	$'000	$'000	$'000	$'000
Group				
31 December 2014				
Non-derivative financial liabilities				
Secured bank loans	1,812	(1,847)	(1,847)	–
Unsecured bank loans	30,773	(31,348)	(25,669)	(5,679)
Finance lease liabilities	11	(13)	(5)	(8)
Trade and other payables*	30,898	(30,898)	(30,898)	–
	63,494	(64,106)	(58,419)	(5,687)
Derivative financial instruments				
Forward exchange contracts (gross-settled):				
– outflow	4	(904)	(904)	–
– inflow	–	900	900	–
	4	(4)	(4)	–
Total	63,498	(64,110)	(58,423)	(5,687)

* Excludes employee benefits

17 Financial liabilities (Continued)

Liquidity risk (Continued)

Cash flows due within 1 year include secured and unsecured revolving credit facilities amounting to $21,753,000 (2014: $23,476,000).

		Cash flows		
	Carrying amount	Contractual cash flows	Within 1 year	1 to 5 years
	$'000	$'000	$'000	$'000
Company				
31 December 2015				
Non-derivative financial liabilities				
Trade and other payables*	**31,367**	**(31,367)**	**(31,367)**	**–**
Financial guarantee	**–**	**(19,524)**	**(19,524)**	**–**
	31,367	**(50,891)**	**(50,891)**	**–**
2014				
Non-derivative financial liabilities				
Trade and other payables*	29,109	(29,109)	(29,109)	–
Financial guarantee	–	(19,287)	(19,287)	–
	29,109	(48,396)	(48,396)	–

* Excludes employee benefits

The maturity analyses show the contractual undiscounted cash flows of the Group and the Company's financial liabilities and guarantees on the basis of their earliest possible contractual maturity. It is not expected that the cash flows included in the maturity analyses of the Group and the Company could occur significantly earlier, or at significantly different amounts.

Financial guarantee

(i) Intra-group financial guarantee comprises guarantees granted by the Company to certain banks of $15,280,000 (2014: $15,324,000) in respect of banking facilities granted to subsidiaries.

(ii) An unsecured guarantee of $4,244,000 (2014: $3,963,000) was issued to a supplier by the Company for credit terms granted to a subsidiary.

18 Deferred tax

Unrecognised deferred tax liabilities

At 31 December 2015, deferred tax liabilities of $1,775,000 (2014: $1,827,000) for temporary differences of $17,819,000 (2014: $19,086,000) related to investments in subsidiaries were not recognised because the Group is able to control the timing of the related taxable temporary differences and is satisfied that it will not be incurred in the foreseeable future.

Unrecognised deferred tax assets

Deferred tax assets have not been recognised in respect of the following items:

	Group	
	2015	2014
	$'000	$'000
Deductible temporary differences	**4,511**	5,081
Tax losses	**6,295**	2,684
	10,806	7,765

Tax losses are subject to agreement by the tax authorities and compliance with tax regulations in the respective countries in which certain subsidiaries operate. The deductible temporary differences do not expire under current tax legislations. Deferred tax assets have not been recognised in respect of these items because it is not probable that future taxable profit will be available against which the Group can utilise the benefits therefrom.

18 Deferred tax (Continued)

Recognised deferred tax assets/liabilities

Movements in deferred tax assets/(liabilities) (prior to offsetting of balances) during the year are as follows:

	At 1/1/2014	Recognised in profit or loss (note 24)	Exchange differences	At 31/12/2014	Recognised in profit or loss (note 24)	Exchange differences	At 31/12/2015
	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Group							
Deferred tax assets							
Property, plant and equipment	169	397	17	583	(74)	95	604
Inventories	200	(45)	4	159	(72)	1	88
Trade and other payables	1,239	(1,290)	98	47	(3)	2	46
Others	194	(119)	(87)	(12)	–	5	(7)
	1,802	(1,057)	32	777	(149)	103	731
Deferred tax liabilities							
Property, plant and equipment	(3,980)	185	105	(3,690)	(47)	539	(3,198)
Others	5	37	(35)	7	(6)	(3)	(2)
	(3,975)	222	70	(3,683)	(53)	536	(3,200)
Company							
Deferred tax asset							
Trade and other payables	3	–	–	3	–	–	3
Deferred tax liability							
Property, plant and equipment	(14)	–	–	(14)	–	–	(14)

18 Deferred tax (Continued)

Recognised deferred tax assets/liabilities (Continued)

Deferred tax liabilities and assets are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when deferred taxes relate to the same taxation authority. The amounts determined after appropriate offsetting are included in the statements of financial position as follows:

	Group		Company	
	2015	2014	2015	2014
	$'000	$'000	$'000	$'000
Deferred tax assets	**657**	697	**–**	–
Deferred tax liabilities	**3,126**	3,603	**11**	11

19 Revenue

	Group	
	2015	2014
	$'000	$'000
Sale of manufactured packaging products	**217,658**	227,546
Trading of packaging products	**46,486**	57,679
	264,144	285,225

20 Other income

	Group	
	2015	2014
	$'000	$'000
Dividend income from quoted securities	**24**	26
Fee income	**1,345**	1,504
Gain on disposal of an associate	**–**	38
Gain on disposal of property, plant and equipment	**–**	30
Gain on disposal of a subsidiary	**437**	–
Insurance claim recovery	**9**	1
Net foreign exchange gain	**1,609**	505
Rental income	**1,946**	1,829
Scrap sales	**1,936**	1,950
Others	**586**	979
	7,892	6,862

21 Other expenses

	Note	Group 2015	Group 2014
		$'000	$'000
Amortisation of intangible asset	10	**2,926**	2,292
Amortisation of other investment	9	**6**	5
Cumulative realised foreign currency loss of an investment in associate recognised in profit or loss	8	**–**	24
Loss on disposal of property, plant and equipment		**40**	–
Property, plant and equipment written off	4	**3**	6
Employee benefits	16	**2,331**	768
Others		**69**	128
		5,375	3,223

22 Finance income and finance costs

	Group 2015	Group 2014
	$'000	$'000
Interest income from bank deposits	**800**	785
Finance income	**800**	785
Interest paid and payable to banks	**(912)**	(1,105)
Finance costs	**(912)**	(1,105)
Net finance costs recognised in profit or loss	**(112)**	(320)

23 Profit before tax

The following items have been included in arriving at profit before income tax:

		Group	
	Note	2015	2014
		$'000	$'000
Audit fees paid to			
– auditors of the Company		225	250
– other auditors		177	220
Non-audit fees paid to			
– auditors of the Company		–	37
– other auditors		55	15
Depreciation of property, plant and equipment	4	10,809	9,755
Depreciation of investment properties	5	688	684
Directors' fees		280	287
Inventories written off		498	69
Operating expenses arising from rental of investment properties		564	469
Operating lease expenses		1,110	1,112
Reversal of allowance for inventories obsolescence	11	(134)	(61)
Reversal of impairment losses on other investment	9	(33)	–
Reversal of impairment losses for receivables	12	(4)	(36)
Staff costs			
– salaries, bonuses and other costs		32,757	35,271
– contributions to defined contribution plans		2,386	2,957
– expenses related to defined benefits plan	16	42	45
– reversal for long service leave	16	(245)	(119)

24 Tax expense

	Group	
	2015	2014
	$'000	$'000
Tax recognised in profit or loss		
Current tax expense		
Current year	**2,769**	3,306
Overprovision in prior years	**(298)**	(85)
	2,471	3,221
Deferred tax expense		
Origination and reversal of temporary differences	**236**	(369)
Derecognition of deferred tax assets previously recognised	**–**	1,350
Utilisation of tax losses previously not recognised	**(34)**	(146)
	202	835
Total tax expense	**2,673**	4,056

Reconciliation of effective tax rate

	Group	
	2015	2014
	$'000	$'000
Profit before tax	**23,289**	17,589
Tax using the Singapore tax rate of 17% (2014: 17%)	**3,959**	2,990
Effect of tax rates in foreign jurisdictions	**568**	1,375
Non-deductible expenses	**915**	599
Tax exempt income	**(3,565)**	(1,837)
Reinvestment allowances and other tax incentives	**(142)**	(190)
Current year losses for which no deferred tax asset was recognised	**1,270**	–
Derecognition of deferred tax assets previously recognised	**–**	1,350
Utilisation of tax losses previously not recognised	**(34)**	(146)
Overprovision in prior years	**(298)**	(85)
	2,673	4,056

25 Earnings per share

The calculation of basic and diluted earnings per share at 31 December 2015 was based on the profit attributable to ordinary shareholders of $14,674,000 (2014: $10,539,000), and a weighted-average number of ordinary shares outstanding of 439,425,000 (2014: 439,425,000), calculated as follows:

	Group	
	2015	2014
	$'000	$'000
Basic and diluted earnings per share is based on:		
Profit attributable to ordinary shareholders	**14,673**	10,539

	Group	
	2015	2014
	'000	'000
Issued ordinary shares at 1 January and 31 December	**439,425**	439,425

There are no unexercised share options or warrants issued by the Company.

There were no instruments that would have an effect of diluting the earnings of the Group that existed during or as at the end of the financial year.

26 Related parties

Key management personnel of the Group are those persons having the authority and responsibility for planning, directing and controlling the activities of the Group. The directors and certain key executives of the management team are considered as key management of the Group.

Transactions with directors and other key management personnel

Key management personnel compensation comprised remuneration of directors and other key executives as follows:

	Group	
	2015	2014
	$'000	$'000
Short-term employment benefits		
– directors	**837**	1,219
– key executives	**3,680**	2,511
Post-employment benefits (including contribution to Central Provident Fund)	**184**	165
	4,701	3,895

26 Related parties (Continued)

Other significant related party transactions

For the purpose of these financial statements, parties are considered to be related to the Group if the Group has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

During the financial year, other than those disclosed elsewhere in the financial statements, the following significant transactions were carried out by the Group with its related parties in the normal course of business on terms agreed between the parties.

	Group	
	2015	2014
	$'000	$'000
Sale of raw materials and finished goods to associate	–	6
Transactions with companies in which substantial shareholders have significant influence		
– sale of finished goods	429	335
– purchase of finished goods	–	(6)
– sale of scrap	6	–
– service fee paid/payable	(94)	(118)
– rental received/receivable	67	60
Transactions with companies in which certain directors have significant influence		
– professional fee paid/payable	(6)	(7)
Transactions with companies in which certain directors of subsidiaries have significant influence		
– sale of finished goods	776	728
– purchase of raw materials	(904)	(810)
– purchase of plant and equipment	(550)	(129)
– transportation fee	(640)	(524)
Transactions with directors and substantial shareholders of the Company		
– consultancy fees paid/payable to director	–	(26)
– interest-free loan payable to substantial shareholder	154	–

27 Operating segments

The Group's reportable segments as described below are the Group's strategic business units. The management has determined the reportable segments based on the reports reviewed by the Group's Chairman and senior management that are used to make strategic decisions. Performance is measured based on segment results as included in the internal management reports that are reviewed by the Group's Chairman and senior management.

The following summary describes the operations of each of the Group's reportable segments:

Specialty papers	:	The manufacture and sale of laminated aluminium paper products and other packaging products.
Printed cartons and labels	:	The printing and sale of paper packaging materials.
Trading	:	The sale of laminated aluminium paper products, corrugated boxes, tissue and other packaging products.
Investment holding	:	Investing activities, including investment in associates and investment properties.

Other segments include the corrugated containers and printing ink businesses. These are not included within the reportable operating segments. The results of these operations are included in "other segments".

Inter-segment pricing is determined on commercial basis. Segment capital expenditure is the total cost incurred during the year to acquire property, plant and equipment.

27 Operating segments (Continued)

Information about reportable segments

	Specialty papers		Printed cartons and labels		Trading		Investment holding		Total	
	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
External revenues	**88,159**	93,831	**123,726**	128,703	**46,486**	57,679	**–**	–	**258,371**	280,213
Inter-segment revenue	**1,586**	4,017	**70,466**	63,895	**3,650**	4,658	**–**	–	**75,702**	72,570
Interest income	**193**	147	**347**	417	**–**	–	**465**	476	**1,005**	1,040
Interest expense	**(185)**	(294)	**(934)**	(1,055)	**(6)**	(14)	**(3)**	(53)	**(1,128)**	(1,416)
Reportable segment profit before tax	**7,386**	6,551	**10,505**	7,173	**652**	966	**433**	493	**18,976**	15,183
Segment results	**7,386**	6,551	**10,505**	7,173	**652**	966	**433**	493	**18,976**	15,183
Share of profit of equity-accounted investees	**–**	–	**–**	–	**–**	–	**2,645**	1,744	**2,645**	1,744
Other material non-cash items:										
– Amortisation	**6**	5	**2,926**	2,292	**–**	–	**–**	–	**2,932**	2,297
– Depreciation	**1,531**	1,350	**9,191**	8,340	**5**	5	**695**	691	**11,422**	10,386
– Foreign currency translation reserve of an associate recognised in profit or loss	**–**	–	**–**	–	**–**	–	**–**	24	**–**	24
Capital expenditure	**1,124**	1,680	**5,138**	10,241	**–**	1	**–**	–	**6,262**	11,922
Investments in equity-accounted investees	**–**	–	**–**	–	**–**	–	**10,403**	7,244	**10,403**	7,244
Reportable segment assets	**53,860**	53,147	**151,917**	159,857	**12,122**	8,211	**7,070**	8,086	**224,969**	229,301
Reportable segment liabilities	**13,045**	14,064	**36,712**	47,576	**8,298**	3,852	**157**	158	**58,212**	65,650

27 Operating segments (Continued)

Reconciliations of reportable segment revenues, profit or loss, assets and liabilities and other material items

	2015	2014
	$'000	$'000
Revenues		
Total revenue of reportable segments	**334,073**	352,783
Revenue for other segments	**5,773**	5,012
Elimination of inter-segment revenue	**(75,702)**	(72,570)
Consolidated revenue	**264,144**	285,225
Profit or loss		
Total profit for reportable segments	**18,976**	15,183
Profit or loss for other segments	**941**	1,261
	19,917	16,444
Elimination of inter-segment profits	**2,165**	1,960
Share of profit of equity-accounted investees	**2,645**	1,744
Unallocated amounts:		
– other corporate expenses	**(1,438)**	(2,559)
Consolidated profit before income tax	**23,289**	17,589
Assets		
Total assets for reportable segments	**224,969**	229,301
Assets for other segments	**4,867**	4,687
Investments in equity-accounted investees	**10,403**	7,244
Unallocated amounts:		
– other corporate assets	**34,988**	30,917
– income tax assets	**721**	1,058
Consolidated total assets	**275,948**	273,207
Liabilities		
Total liabilities of reportable segments	**58,212**	65,650
Liabilities for other segments	**898**	816
Unallocated amounts:		
– other corporate liabilities	**689**	638
– income tax liabilities	**4,595**	5,732
Consolidated total liabilities	**64,394**	72,836
Depreciation		
Total depreciation of reportable segments	**11,422**	10,386
Others	**75**	53
Consolidated depreciation	**11,497**	10,439
Capital expenditure		
Total capital expenditure of reportable segments	**6,262**	11,922
Others	**457**	20
Consolidated capital expenditure	**6,719**	11,942

27 Operating segments (Continued)

Reconciliations of reportable segment revenues, profit or loss, assets and liabilities and other material items (Continued)

	2015			2014		
	Reportable Segment Total	Elimination	Consolidated Total	Reportable Segment Total	Elimination	Consolidated Total
	$'000	$'000	$'000	$'000	$'000	$'000
Interest income and expense						
Interest income	**1,005**	**(258)**	**747**	1,040	(316)	724
Interest expense	**(1,128)**	**258**	**(870)**	(1,416)	316	(1,100)
Consolidated net interest expense	**(123)**	**–**	**(123)**	(376)	–	(376)

Geographical information

The specialty papers, printed cartons and labels, trading and investment holding segments operate in a number of principal countries. For specialty papers, the Group has plants in Singapore, Vietnam, Malaysia and China, while for printed cartons and labels, the Group has plants in Vietnam, Malaysia and Australia. For trading, the Group has sales offices in Singapore and Hong Kong.

In presenting information on the basis of geographical segments, segment revenue is based on geographical location of business operations and segment non-current assets are based on the geographical location of the assets. Inter-segment pricing is determined on mutually agreed terms.

	2015		2014	
	External revenues	Non-current assets*	External revenues	Non-current assets*
	$'000	$'000	$'000	$'000
Hong Kong	**116,542**	**1,499**	121,695	2,310
Vietnam	**45,734**	**44,262**	37,105	41,100
Malaysia	**41,457**	**31,841**	45,896	34,558
Singapore	**35,908**	**4,430**	43,403	3,862
Australia	**24,336**	**27,720**	33,944	31,445
China	**167**	**4,150**	3,182	4,377
Total	**264,144**	**113,902**	285,225	117,652

* *Excludes deferred tax assets*

Revenue of approximately $126.7 million (2014: $130.1 million) is derived from a single external customer, attributable to the specialty papers and printed cartons and labels segments.

28 Financial risk management

Overview

The Group has exposure to the following risks from its use of financial instruments:

- credit risk
- liquidity risk
- currency risk
- interest rate risk

This note presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk, and the Group's management of capital.

Risk management framework

Risk management is integral to the whole business of the Group. The management continually monitors the Group's risk management process to ensure that an appropriate balance between risk and control is achieved. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities.

The Group Audit Committee oversees how management monitors compliance with the Group's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Group. The Group Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes regular reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's loans and receivables.

Concentrations of credit risk exist when economic or industry factors similarly affect a group of counterparties, and when the aggregate amount of this exposure is significant in relation to the Group's total credit exposure. Details of credit risk by different factors, including geographical, can be found in note 12.

Management has a credit policy in place and the exposure to credit risk is monitored on an on-going basis. Credit evaluations are performed on all customers requiring credit facilities. Each new customer is analysed individually for creditworthiness before the Group's standard payment and delivery terms and conditions are offered. Purchase limits are established for each customer. These limits are reviewed regularly. Customers failing to meet the Group's benchmark creditworthiness may transact with the Group only on a prepayment basis. In monitoring customer credit risk, customers are grouped according to their credit characteristics, including whether they are an individual or legal entity, geographical location, industry, aging profile, maturity and existence of previous financial difficulties. Specific allowance and write-offs of trade and other receivables are made as and when it is considered necessary.

28 Financial risk management (Continued)

Credit risk (Continued)

The Group does not require collateral in respect of trade and other receivables. The Group establishes an allowance for impairment that represents its estimate of incurred losses in respect of trade and other receivables.

Cash and fixed deposits are placed with financial institutions which are regulated.

At the reporting date, the maximum exposure to credit risk is represented by the carrying amount of each financial asset in the statements of financial position.

Intra-group financial guarantees

The Company has issued letters of financial support and financial guarantees on behalf of some of its subsidiaries to secure certain banking facilities. In the event of a default of those banking facilities by the subsidiaries, the Company would be responsible for the repayment of the amount owing to the bank.

Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Group's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. Short-term funding is obtained from bank borrowings. The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of credit facilities. Details of liquidity risk can be found in note 17.

Working capital management

The Group manages its working capital requirements with the view to ensure smooth operations and optimise interest cost. There are credit facilities available to the Group to support part of the working capital requirements. The credit facilities are regularly reviewed by the directors to ensure that they meet the objectives of the Group.

Currency risk

The Group is exposed to currency risk on sales, purchases and borrowings that are denominated in a currency other than the respective functional currencies of the Group entities. The currencies in which these transactions primarily are denominated are the Singapore dollar (SGD), United States dollar (USD), Vietnamese dong (VND), Australian dollar (AUD) and Malaysia ringgit (MYR).

The Group has a policy that governs the hedging of foreign currency risk exposure. The Group's policy is to enter into "Plain Vanilla" foreign exchange forwards to hedge its foreign currency risks. The policy prescribes guidelines as to the duration and the risks limits to foreign currency exposures. Exposures to currency risk are monitored on an on-going basis and the Group endeavours to keep the net exposures at an acceptable level.

As at 31 December 2015, the Group and Company do not have any outstanding forward exchange contracts (2014: notional amounts of approximately $900,000).

28 Financial risk management (Continued)

Currency risk (Continued)

The summary of quantitative data about the Group's exposure to currency risk as reported to the management of the Group is as follows:

	SGD	USD	VND	AUD	MYR
	$'000	$'000	$'000	$'000	$'000
Group					
2015					
Trade and other receivables	**506**	**1,278**	**1,914**	**970**	**1,724**
Cash and cash equivalents	**581**	**17,599**	**64**	**1,724**	**1,470**
Financial liabilities	**–**	**–**	**–**	**–**	**–**
Trade and other payables	**(284)**	**(961)**	**(1,330)**	**(8)**	**(372)**
Net exposure	**803**	**17,916**	**648**	**2,686**	**2,822**
2014					
Trade and other receivables	387	1,161	923	3,925	2,462
Cash and cash equivalents	657	10,359	50	1,589	1,410
Financial liabilities	–	(2,701)	–	–	–
Trade and other payables	(576)	(1,849)	(1,627)	(21)	(706)
Net exposure	468	6,970	(654)	5,493	3,166

	USD
	$'000
Company	
2015	
Loans to subsidiaries	**10,821**
Trade and other receivables	**684**
Cash and cash equivalents	**11,666**
Trade and other payables	**(3,833)**
Net exposure	**19,338**
2014	
Loans to subsidiaries	8,997
Trade and other receivables	658
Cash and cash equivalents	8,966
Trade and other payables	(1,796)
Net exposure	16,825

28 Financial risk management (Continued)

Currency risk (Continued)

Sensitivity analysis

A 2% strengthening of SGD against the USD, VND, AUD and MYR at the reporting date would have increased/(decreased) profit or loss before tax by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of forecasted sales and purchases. The analysis is performed on the same basis for 2014.

	Group Profit or loss		Company Profit or loss	
	2015	2014	2015	2014
	$'000	$'000	$'000	$'000
SGD	**(16)**	(9)	**–**	–
USD	**(358)**	(139)	**(387)**	(337)
VND	**(13)**	13	**–**	–
AUD	**(54)**	(110)	**–**	–
MYR	**(56)**	(63)	**–**	–

A 2% weakening of SGD against the USD, VND, AUD and MYR at the reporting date would have had the equal but opposite effect on the above currencies to the amounts shown above, on the basis that all other variables remain constant.

Interest rate risk

The Group's exposure to changes in interest rates relates primarily to its interest-earning financial assets and interest-bearing financial liabilities. Interest rate risk is managed by the Group on an on-going basis with the primary objective of limiting the extent to which net interest expense could be affected by an adverse movement in interest rates.

28 Financial risk management (Continued)

Interest rate risk (Continued)

Effective interest rates and repricing/maturity analysis

	Average interest rate	Floating interest	Fixed interest rate maturing: Within 1 year	Fixed interest rate maturing: 1 to 5 years	Total
	%	$'000	$'000	$'000	$'000
Group					
2015					
Assets					
Cash at bank	**0.3 – 2.2**	**6,379**	**2,074**	**–**	**8,453**
Fixed deposits	**0.1 – 3.4**	**–**	**30,440**	**–**	**30,440**
		6,379	**32,514**	**–**	**38,893**
Liabilities					
Bank loans	**2.0 – 5.8**	**27,122**	**–**	**–**	**27,122**
Trust receipts	**2.4**	**289**	**–**	**–**	**289**
Finance lease liabilities	**2.3 – 9.0**	**–**	**46**	**66**	**112**
		27,411	**46**	**66**	**27,523**
2014					
Assets					
Cash at bank	0.3 – 2.2	12,080	9,955	–	22,035
Fixed deposits	0.2 – 3.4	–	17,746	–	17,746
		12,080	27,701	–	39,781
Liabilities					
Bank loans	2.4 – 6.2	32,585	–	–	32,585
Finance lease liabilities	9.0	–	4	7	11
		32,585	4	7	32,596

28 Financial risk management (Continued)

Interest rate risk (Continued)

Effective interest rates and repricing/maturity analysis (Continued)

			Fixed interest rate maturing		
	Average interest rate	Floating interest	Within 1 year	1 to 5 years	Total
	%	$'000	$'000	$'000	$'000
Company					
2015					
Asset					
Loans to subsidiaries	**2.0 – 3.2**	**–**	**9,767**	**495**	**10,262**
Cash at bank	**0.3**	**–**	**2,074**	**–**	**2,074**
Fixed deposit	**1.2**	**–**	**21,199**	**–**	**21,199**
		–	**33,040**	**495**	**33,535**
Liability					
Finance lease liability	**2.3**	**–**	**43**	**64**	**107**
2014					
Asset					
Loans to subsidiaries	2.4 – 3.3	650	6,123	1,657	8,430
Cash at bank	0.3 – 0.6	–	9,956	–	9,956
Fixed deposit	0.9	–	10,000	–	10,000
		650	26,079	1,657	28,386

Cash flow sensitivity analysis for variable rate instruments

For variable rate financial assets and liabilities, a change of 50 basis points in interest rates at the reporting date would have increased/(decreased) profit or loss before tax by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency rates, remain constant.

28 Financial risk management (Continued)

Interest rate risk (Continued)

Effective interest rates and repricing/maturity analysis (Continued)

Cash flow sensitivity analysis for variable rate instruments (Continued)

	Profit or loss			
	Group		Company	
	50 bp increase	50 bp decrease	50 bp increase	50 bp decrease
	$'000	$'000	$'000	$'000
31 December 2015				
Variable rate instruments	**(105)**	**105**	**–**	**–**
31 December 2014				
Variable rate instruments	(103)	103	3	(3)

Financial assets and liabilities measured at fair value

The carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy are as follows. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

	Note	Level 1	Level 2	Level 3	Total
		$'000	$'000	$'000	$'000
Group					
31 December 2015					
Assets					
Available-for-sale quoted equity shares	**9**	**406**	**–**	**–**	**406**
31 December 2014					
Assets					
Available-for-sale quoted equity shares	9	541	–	–	541
Liabilities					
Forward exchange contracts	15	–	(4)	–	(4)

28 Financial risk management (Continued)

Estimation of fair values

The following summarises the significant methods and assumptions used in estimating the fair values of financial instruments of the Group and Company.

Available-for-sale financial assets

The fair value of available-for-sale quoted equity shares is determined by reference to their quoted prices (unadjusted) in active markets for identical assets.

Derivatives

The fair value of forward exchange contracts is based on broker quotes.

Other financial assets and liabilities

The carrying amounts of financial assets and liabilities with a maturity of or reprice within one year (including trade and other receivables, cash and cash equivalents, financial liabilities and trade and other payables) are assumed to approximate their fair values because of the short period to maturity. The fair value of loan to subsidiaries is not materially different from its carrying values. All other financial assets and liabilities are discounted to determine their fair values.

28 Financial risk management (Continued)

Classification of financial assets and liabilities

	Note	Loans and receivables	Available-for-sale	Other financial liabilities	Held-for-trading	Total carrying amount
		$'000	$'000	$'000	$'000	$'000
Group						
31 December 2015						
Available-for-sale investments	9	–	833	–	–	833
Trade and other receivables	12	41,551	–	–	–	41,551
Cash and cash equivalents	13	78,965	–	–	–	78,965
		120,516	833	–	–	121,349
Trade and other payables*	15	–	–	(29,522)	–	(29,522)
Financial liabilities	17	–	–	(27,523)	–	(27,523)
		–	–	(57,045)	–	(57,045)
31 December 2014						
Available-for-sale investments	9	–	926	–	–	926
Trade and other receivables	12	32,858	–	–	–	32,858
Cash and cash equivalents	13	71,571	–	–	–	71,571
		104,429	926	–	–	105,355
Trade and other payables*	15	–	–	(30,898)	–	(30,898)
Forward exchange contracts	15	–	–	–	(4)	(4)
Financial liabilities	17	–	–	(32,596)	–	(32,596)
		–	–	(63,494)	(4)	(63,498)

* *Excludes employee benefits*

28 Financial risk management (Continued)

Classification of financial assets and liabilities (Continued)

	Note	Loans and receivables	Available-for-sale	Other financial liabilities	Held-for-trading	Total carrying amount
		$'000	$'000	$'000	$'000	$'000
Company						
31 December 2015						
Trade and other receivables	**12**	**12,164**	**–**	**–**	**–**	**12,164**
Cash and cash equivalents	**13**	**35,496**	**–**	**–**	**–**	**35,496**
		47,660	**–**	**–**	**–**	**47,660**
Trade and other payables*	**15**	**–**	**–**	**(31,367)**	**–**	**(31,367)**
Financial liabilities	**17**	**–**	**–**	**(107)**	**–**	**(107)**
		–	**–**	**(31,474)**	**–**	**(31,474)**
31 December 2014						
Trade and other receivables	12	9,204	–	–	–	9,204
Cash and cash equivalents	13	29,975	–	–	–	29,975
		39,179	–	–	–	39,179
Trade and other payables*	15	–	–	(29,109)	–	(29,109)

* *Excludes employee benefits*

29 Contingent liabilities

The Company has given an undertaking to provide continuing financial support to a subsidiary, to enable the subsidiary to continue its operations for at least the next 12 months. The net liabilities of the subsidiary as at 31 December 2015 were $1,622,000 (2014: $1,585,000).

Joint Venture

As at 31 December 2015, Tien Wah Press Holdings Berhad ("TWPH"), a 54%-owned subsidiary of the Group, has given:

(a) bank guarantees to a joint venture entity, Toyo (Viet) Paper Product Co., Ltd. The bank guarantees will be removed upon the settlement of outstanding balances to the aforesaid facilities.

29 Contingent liabilities (Continued)

Joint Venture (Continued)

(b) a performance guarantee to a joint venture entity, Toyo (Viet) Paper Product Co., Ltd ("TVP"). Details are as follows:

In accordance with the agreement, if TVP suffers losses or the profits received by joint venture partner, Dong Nai Food Industrial Corporation Vietnam ("DOFICO") from the JV Company within 36 months as of the commencement date is less than 20% of the purchase price, DOFICO at its own discretion shall:

(i) continue the Joint Venture Agreement and extend the payment timeline for the Purchase Price until the profits received from TVP are sufficient for DOFICO to pay the Purchase Price to TWPH; or

(ii) have the right to sell to TWPH the entire of its Sale Capital Contribution at the reselling price being the remaining amount after the Purchase Price minus outstanding payments for the Purchase Price that have not been paid by DOFICO to TWPH at the time of actual payment of re-selling price (the "Re-selling Price"). In this case, TWPH is obligated to re-purchase the Capital Contribution of DOFICO in whole; or

(iii) exercise the put option calling for TWPH to purchase its Sale Capital Contribution in whole at the Re-selling Price. TWPH commits to buy back the Capital Contribution of DOFICO in case DOFICO exercises its put option.

30 Commitments

At the reporting date, the Group and the Company have the following commitments:

Capital commitments

	Group	
	2015	2014
	$'000	$'000
Authorised but not contracted for	–	9,701
Contracted but not provided for	843	–
	843	9,701

30 Commitments (Continued)

Operating lease commitments

Leases as lessee

The future minimum lease payments under non-cancellable operating leases are as follows:

	Group		Company	
	2015	2014	2015	2014
	$'000	$'000	$'000	$'000
Payable:				
Within 1 year	**1,124**	1,269	**234**	234
Between 1 and 5 years	**1,902**	2,587	**241**	475
After 5 years	**2,791**	2,932	**–**	–
	5,817	6,788	**475**	709

Operating lease commitments of the Group include the commitment by a subsidiary for a land with lease expiring on 15 November 2029.

The Group and the Company lease lands, factories, offices, warehouses, motor vehicles and office equipment under non-cancellable operating leases. The leases have varying terms, escalation clauses and renewal rights. On renewal, the terms of the leases are re-negotiated. These leases do not contain contingent rental.

Leases as lessor

The Group leases out its investment properties. Non-cancellable operating lease rentals are receivable as follows:

	Group	
	2015	2014
	$'000	$'000
Within 1 year	**1,068**	1,209
Between 1 and 5 years	**114**	827
	1,182	2,036

31 Subsequent events

On 23 February 2016, Tien Wah Press Holdings Berhad ("TWPH"), a 54%-owned subsidiary of the Group announced that it proposes to undertake a renounceable rights issue of 48,247,500 new ordinary shares of RM1.00 each ("Rights Share(s)") at an issue price of RM1.00 per Rights Share on the basis of one (1) Rights Share for every two (2) existing TWPH shares held on an entitlement date to be determined and announced later. The proceeds from the rights issue are proposed to be utilised for business expansion in the Middle East region and/or Indonesia, and repayment of bank borrowings. The proposed rights issue is expected to be completed by third quarter of 2016.

The Group's subsidiaries, Singapore Pacific Investments Pte Ltd ("SPI") and Tien Wah Holdings (1990) Sdn Bhd ("TWH1990"), which hold approximately 29.89% and 24.21% equity interests in TWPH respectively, have irrevocably undertaken to TWPH to, inter alia, subscribe in full for their respective entitlements in the Proposed TWPH Rights Issue ("SPI and TWH1990 Subscriptions") as well as subscribe for any additional Rights Shares not taken up by other entitled shareholders of TWPH by way of excess application ("Excess"), to the extent such that SPI's and TWH1990's respective aggregate shareholdings in TWPH (i.e. after subscription for the Rights Shares Entitlement and the Excess) will not exceed 32.4% of the enlarged issued and paid-up share capital in TWPH.

On 8 March 2016, TWPH has also established a wholly-owned subsidiary, Alliance Print Technologies FZE ("APTF"), in Jebel Ali Free Zone, Dubai, United Arab Emirates, with a share capital of AED1,000,000 (equivalent to $375,000), which represents the entire share capital of APTF. The principal activity of APTF is in packing and packaging material manufacturing.

On 17 March 2016, a key customer of TWPH Group announced that it will cease its manufacturing operations in Malaysia under a business operations restructuring exercise and would be winding down its facility in stages and the process is targeted to be completed by the second half of 2017.

TWPH Group is of the opinion that there is no impact to the financial statements for the year ended 31 December 2015 as TWPH Group will still be continuing to supply the customer's requirements, albeit to different locations, as per the existing supply agreement.

Group Properties

LIST OF MAJOR PROPERTIES

Location	Description	Tenure
Lot 15,17,19 & 21 – Road 3 Industrial Zone Linh Trung II EPZ Thu Duc District Ho Chi Minh City, Vietnam	One office, two factories and two warehouses used by a subsidiary for its operations	Leasehold 48.5 years from 3 December 2001 to 22 May 2050
Lot 24 – Road 3 Industrial Zone Linh Trung II EPZ Thu Duc District Ho Chi Minh City, Vietnam	Office and factory used by a subsidiary for its operations	Leasehold 40 years from 7 June 2010 to 22 May 2050
No. 16 Soon Lee Road Singapore 628079	A single-storey detached factory with ancillary structures used by a subsidiary for its operations	Leasehold 60 years commencing from 16 November 1969
38 Huu Nghi Street Vietnam – Singapore Industrial Park Thuan An, Binh Duong Ho Chi Minh City, Vietnam	Two-storey office, two factories and two warehouses used by a subsidiary for its operations	Leasehold 49 years expiring on 8 August 2054
No. 11 Jalan Semangat 46200 Petaling Jaya Selangor Darul Ehsan, Malaysia	Office and factory used by a subsidiary for its operations	Leasehold 99 years expiring on 16 August 2059
No. 9 Jalan Semangat 46200 Petaling Jaya Selangor Darul Ehsan, Malaysia	Office and factory used by a subsidiary for its operations	Leasehold 99 years expiring on 10 November 2059
No. 79 Section 14/20 46100 Petaling Jaya Selangor Darul Ehsan, Malaysia	Residential quarters for staff of its subsidiary	Leasehold 99 years expiring on 22 July 2074
No. 8, Section 14/28 46100 Petaling Jaya Selangor Darul Ehsan, Malaysia	Residential quarters for staff of its subsidiary	Leasehold 99 years expiring on 10 January 2063
Forest Hills, Block B-210 Mission Hill Golf Club Tangxia Town, Dongguan City Guangdong Province, PRC	Studio apartment	Leasehold 40 years expiring on 6 July 2049
32 Britton Street, Smithfield NSW 2164 Australia	Office and factory used by a subsidiary for its operations	Freehold

Group Properties

LIST OF INVESTMENT PROPERTIES

Location	Description	Tenure
No. 190, 191, 210 and 211 Shanghai Ma Lu Industrial Park No. 58 Chan Bo Road, Ma Lu District Jia Ding County, Shanghai, PRC	Four similar semi-detached single-storey industrial/warehouse buildings	Leasehold 50 years expiring on 12 November 2043
No. 2461, Bao An Road JiaDing District, Shanghai, PRC	Office, factory and warehouse	Leasehold 50 years from 7 July 1997
No. 5 & 6 Yue Hai Industrial Area Nan Yu Road West, Nan Shan District Shenzhen, PRC	Two adjoining ground floor units of twin six-storey factory buildings	Leasehold 50 years from 1 March 1996
No. 78 Xin Hua Dong Road Inner Mongolia, PRC	2 units of residential apartments	Leasehold 70 years from 25 January 2006
No. 35 Gang Wan Road Wuhu Economic Technology Development Park Wuhu City, Anhui Province, PRC	Office, factory and warehouse	Leasehold period from 13 December 2000 to 1 December 2047
Workshop B, 1/F., Block 1 Koon Wah Mirror Factory (6th) Industrial Building Nos. 7 – 9 Ho Tin Street, Tuen Mun New Territories, Hong Kong	Industrial premises	Leasehold 99 years from 1 July 1898, extended by the New Territories Leases (Extension) Ordinance until the expiry of 30 June 2047
No. 8, Lorong 19/1 A 46300 Petaling Jaya Selangor Darul Ehsan, Malaysia	Office, factory and warehouse	Leasehold 99 years from 24 July 1963
No. 41-43 Birralee Road Regency Park, SA 5010 Australia	Office, factory and warehouse	Freehold

Other Information Required under the SGX-ST Listing Manual

Material Contracts Involving the Interests of the Chief Executive Officer, Director or Controlling Shareholder

The Company and its subsidiaries do not have any material contract involving the interest of the Chief Executive Officer, Director or controlling shareholder that was still subsisting as at 31 December 2015 or entered into since 31 December 2014.

Employee Share Option Scheme

The Group currently does not have any employee share option scheme.

Interested Person Transactions

The aggregate value of transactions entered into by the Group with interested persons, as defined in the SGX-ST Listing Manual, is as follow:

Interested person	Aggregate value of all transactions (excluding transactions less than S$100,000 and transactions conducted under a shareholders' mandate pursuant to Rule 920) S$'000	Aggregate value of all transactions conducted under a shareholders' mandate pursuant to Rule 920 of the SGX-ST Listing Manual (excluding transactions less than S$100,000) S$'000
New Toyo Pulppy (Vietnam) Co. Ltd		
– Sales of chipboard and duplex	429	–
Mr Yen Wen Hwa		
– Interest free loan to an associate of the Company	154	–

Risk Management

The Group's risk management controls are outlined on pages 24 to 25 and pages 107 to 116 of this Annual Report.

Statistics of Shareholdings

AS AT 11 MARCH 2016

Class of share : Ordinary share
Votings rights : One vote per ordinary share

Distribution of Shareholders by Size of Shareholdings as at 11 March 2016

Size of Shareholdings	No. of Shareholders	%	No. of Shares	%
1 – 99	10	0.19	109	–
100 – 1,000	1,336	25.17	1,327,552	0.30
1,001 – 10,000	2,439	45.96	11,414,013	2.60
10,001 – 1,000,000	1,484	27.96	99,833,699	22.72
1,000,001 AND ABOVE	38	0.72	326,849,230	74.38
TOTAL	**5,307**	**100.00**	**439,424,603**	**100.00**

As at 11 March 2016, approximately 47.23% of the shareholdings is held by the public and thus Rule 723 of the SGX-ST Listing Manual is complied with.

Twenty Largest Shareholders

	Shareholder's Name	No. of Shares	%
1	YEN WEN HWA @ NGAN TZEE MANH	106,959,164	24.34
2	YEN & SON HOLDINGS PTE LTD	58,817,940	13.39
3	HONG LEONG FINANCE NOMINEES PTE LTD	33,020,000	7.51
4	LU LE NHI	29,092,577	6.62
5	CHIA KEE KOON	21,827,900	4.97
6	WUTHELAM HOLDINGS LTD	7,000,000	1.59
7	CHUA KUAN LIM CHARLES	6,183,000	1.41
8	DBS NOMINEES PTE LTD	5,427,829	1.24
9	MAYBANK KIM ENG SECURITIES PTE LTD	5,193,900	1.18
10	CHIANG KOK MENG	3,700,000	0.84
11	GOH LEH HONG	3,109,400	0.71
12	YEO KHEE CHYE	3,010,000	0.68
13	DBS VICKERS SECURITIES (SINGAPORE) PTE LTD	2,960,280	0.67
14	UNITED OVERSEAS BANK NOMINEES PTE LTD	2,712,100	0.62
15	CITIBANK NOMINEES SINGAPORE PTE LTD	2,686,000	0.61
16	NG KEE SENG	2,588,000	0.59
17	LEE WOON KIAT	2,481,536	0.56
18	CHUA ZI EN ALEXANDRA JANE (CAI ZI'EN)	2,276,000	0.52
19	UOB KAY HIAN PTE LTD	2,190,104	0.50
20	CIMB SECURITIES (SINGAPORE) PTE LTD	1,943,100	0.44
	TOTAL	303,178,830	68.99

Statistics of Shareholdings

AS AT 11 MARCH 2016

Substantial Shareholders as at 11 March 2016

(as shown in the Register of Substantial Shareholders)

	Name	Direct Interest	Deemed Interest
1	Yen Wen Hwa @ Ngan Tzee Manh	139,959,164[(a)]	87,910,517[(b)]
2	Lu Le Nhi	29,092,577	198,777,104[(c)]
3	Yen & Son Holdings Pte Ltd	58,817,940	–

Note

(a) Inclusive of 33,000,000 shares which are held through Hong Leong Finance Nominees Pte Ltd.

(b) Inclusive of interests of:

Lu Le Nhi	29,092,577
Yen & Son Holdings Pte Ltd	58,817,940
Total:	87,910,517

(c) Inclusive of interests of:

Yen Wen Hwa	139,959,164
Yen & Son Holdings Pte Ltd	58,817,940
Total:	198,777,104

Notice of 20th Annual General Meeting

NOTICE IS HEREBY GIVEN that the 20th Annual General Meeting of the Company will be held at 39 Scotts Road, Ballroom TopazALL, Sheraton Towers, Singapore 228230 on 28 April 2016 at 10.30 a.m. to transact the following business:

AS ORDINARY BUSINESS

1. To receive and adopt the Directors' Statement and Audited Financial Statements for the financial year ended 31 December 2015 and the Reports of the Auditors thereon. **(Resolution 1)**

2. To declare a final tax exempt (1-tier) dividend of 1.0 Singapore cents per ordinary share for the financial year ended 31 December 2015. **(Resolution 2)**

3. To approve the Directors' fees of S$280,000 for the financial year ending 31 December 2016, to be paid quarterly in arrears. (2015: S$280,000) **(Resolution 3)**

4. To re-elect Tengku Tan Sri Dr Mahaleel bin Tengku Ariff who is retiring in accordance with Article 91 of the Company's Articles of Association. **(Resolution 4)**

5. To re-elect Mr Lim Teck Leong David who is retiring in accordance with Article 91 of the Company's Articles of Association. *(See Explanatory Note 1)* **(Resolution 5)**

6. To re-appoint KPMG LLP as Auditors of the Company and to authorise the Directors to fix their remuneration. **(Resolution 6)**

AS SPECIAL BUSINESS

To consider and, if thought fit, to pass the following ordinary resolutions with or without modifications:

7. Authority to issue shares and convertible securities. **(Resolution 7)**

   "That, pursuant to Section 161 of the Companies Act, Cap. 50 and the listing rules of the SGX-ST, authority be and is hereby given to the directors of the Company to issue shares and convertible securities in the Company at any time to such persons and upon such terms and conditions and for such purposes as the directors may in their absolute discretion deem fit, provided that the aggregate number of shares and convertible securities to be issued pursuant to this resolution does not exceed 50% of the Company's total number of issued shares excluding treasury shares, of which the aggregate number of shares and convertible securities to be issued other than on a pro-rata basis to shareholders of the Company does not exceed 20% of the Company's total number of issued shares excluding treasury shares, and for the purpose of this resolution, the total number of issued shares excluding treasury shares is based on the Company's total number of issued shares excluding treasury shares at the time this resolution is passed (after adjusting for new shares arising from the conversion of convertible securities on issue at the time this resolution is passed and any subsequent bonus issue, consolidation or subdivision of the Company's shares), and unless revoked or varied by the Company in general meeting, such authority shall continue in force until the conclusion of the next annual general meeting of the Company or the date by which the next annual general meeting of the Company is required by law to be held, whichever is the earlier."

   (See Explanatory Note 2)

8. To transact any other business which may be properly transacted at an Annual General Meeting.

Notice of 20th Annual General Meeting

NOTICE OF BOOKS CLOSURE

NOTICE IS HEREBY GIVEN that the Share Transfer Books and Register of Members of the Company will be closed from 5 May 2016 after 5.00 p.m. to 6 May 2016 (both dates inclusive) for the purpose of determining Members' entitlements to the final dividend to be proposed at the 20th Annual General Meeting of the Company to be held on 28 April 2016.

Duly completed registrable transfers in respect of the shares in the Company received up to the close of business at 5.00 p.m. on 5 May 2016 by the Company's Share Registrar, Tricor Barbinder Share Registration Services, 80 Robinson Road, #11-02, Singapore 068898 will be registered to determine Members' entitlements to such dividend. Members whose Securities Accounts with The Central Depository (Pte) Ltd are credited with shares in the Company as at 5.00 p.m. on 5 May 2016 will be entitled to such proposed dividend.

The proposed final dividend, if approved at the 20th Annual General Meeting, will be paid on 13 May 2016.

By Order of the Board

Lee Wei Hsiung
Company Secretary
6 April 2016

Notes:

1. (a) A member who is not a relevant intermediary is entitled to appoint not more than two (2) proxies to attend, speak and vote at the Annual General Meeting ("AGM"). Where such member's form of proxy appoints more than one (1) proxy, the proportion of his/her shareholding concerned to be represented by each proxy shall be specified in the form of proxy.

   (b) A member who is a relevant intermediary is entitled to appoint more than two (2) proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two (2) proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.

   "Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act, Chapter 50.

2. A proxy need not be a member of the Company.

3. The instrument appointing a proxy or proxies must be deposited at the Company's Share Registrar, Tricor Barbinder Share Registration Services at 80 Robinson Road, #11-02, Singapore 068898 not less than forty-eight (48) hours before the time appointed for the AGM.

4. An investor who buys shares using CPF monies ("CPF Investor") and/or SRS monies ("SRS Investor") (as may be applicable) may attend and cast his/her vote(s) at the AGM in person. CPF and SRS Investors who are unable to attend the AGM but would like to vote, may inform their CPF and/or SRS Approved Nominees to appoint the Chairman of the Meeting to act as their proxy, in which case, the CPF and SRS Investors shall be precluded from attending the AGM.

Explanatory Notes:

1. Mr Lim Teck Leong David will, upon re-election as a Director of the Company, remain as Chairman of the Audit Committee and a member of the Nominating and Remuneration Committees. He will be considered independent for the purpose of Rule 704(8) of the Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST").

2. Ordinary Resolution 7, if passed, will empower the Directors of the Company to issue shares and convertible securities in the Company provided that the aggregate number of shares and convertible securities to be issued does not exceed 50% of the Company's total number of issued shares excluding treasury shares, of which the aggregate number of shares and convertible securities to be issued other than on a pro-rata basis to shareholders of the Company does not exceed 20% of the Company's total number of issued shares excluding treasury shares for such purposes as they consider would be in the interests of the Company. The total number of issued shares excluding treasury shares is based on the Company's total number of issued shares excluding treasury shares at the time this resolution is passed after adjusting for new shares arising from the conversion of convertible securities on issue at the time the resolution is passed and any subsequent bonus issue, consolidation or subdivision of the Company's shares. This authority will, unless revoked or varied at a general meeting, expire at the next annual general meeting of the Company or the date by which the next annual general meeting of the Company is required by law to be held, whichever is the earlier.

PERSONAL DATA PRIVACY

By submitting a proxy form appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

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NEW TOYO INTERNATIONAL HOLDINGS LTD

Registration No.: 199601387D
(Incorporated in the Republic of Singapore)

ANNUAL GENERAL MEETING
PROXY FORM

Important:
1. For investors who have used their CPF monies to buy the Company's shares, the Annual Report is sent to them at the request of their CPF Approved Nominees solely FOR INFORMATION ONLY.
2. This Proxy Form is not valid for use by CPF Investors and shall be ineffective for all intents and purposes if used or purported to be used by them.
3. CPF Investors who wish to vote should contact their respective CPF Approved Nominees.

*I/We _____ (Name) _____ (*NRIC/Passport No.)

of _____ (Address)

being a *member/members of NEW TOYO INTERNATIONAL HOLDINGS LTD (the "Company"), hereby appoint:

Name	Address	*NRIC/Passport Number	Proportion of Shareholdings	
			No. of Shares	%

*and/or

Name	Address	*NRIC/Passport Number	Proportion of Shareholdings	
			No. of Shares	%

or failing which, the Chairman of the Annual General Meeting of the Company (the "AGM"), as *my/our *proxy/proxies to vote for *me/us on *my/our behalf at the AGM to be held at 39 Scotts Road, Ballroom TopazALL, Sheraton Towers, Singapore 228230 on 28 April 2016 at 10.30 a.m. and at any adjournment thereof.

All resolutions put to the vote at the AGM shall be decided by way of poll.

* I/we direct *my/our *proxy/proxies to vote for or against the Ordinary Resolutions to be proposed at the AGM as indicated hereunder. If no specific directions as to voting are given, the *proxy/proxies will vote or abstain from voting at *his/her/their discretion, as *he/she/they will on any other matter arising at the AGM.

No.	Resolution	For**	Against**
1	To receive and adopt the Directors' Statement and Audited Financial Statements for the financial year ended 31 December 2015 and the Reports of the Auditors thereon.		
2	To approve a final dividend of 1.0 Singapore cents per share for the financial year ended 31 December 2015.		
3	To approve the Directors' fees of S$280,000 for the financial year ending 31 December 2016, to be paid quarterly in arrears.		
4	To re-elect Tengku Tan Sri Dr Mahaleel Bin Tengku Ariff who is retiring pursuant to Article 91 of the Company's Articles of Association.		
5	To re-elect Mr Lim Teck Leong David who is retiring pursuant to Article 91 of the Company's Articles of Association.		
6	To re-appoint KPMG LLP as auditors and authorise the Directors to fix their remuneration.		
7	To authorise Directors to issue shares and convertible securities.		

Note:
* Please delete accordingly
** If you wish to exercise all your votes "For" or "Against", please indicate with an "X" within the box provided. Alternatively, please indicate the number of votes as appropriate.

Dated this _____ day of _____ 2016

Total number of Shares held in:	
CDP Register	
Register of Members	

_____

Signature(s) of Member(s)/Common Seal

IMPORTANT: PLEASE READ NOTES OVERLEAF BEFORE COMPLETING THIS PROXY FORM

Notes:

1. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act, Chapter 289), you should insert that number. If you have shares registered in your name in the Register of Members of the Company, you should insert that number. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number. If no number is inserted, this form of proxy will be deemed to relate to all the shares held by you.
2. (a) A member who is not a relevant intermediary is entitled to appoint not more than two (2) proxies to attend, speak and vote at the AGM. Where such member's form of proxy appoints more than one (1) proxy, the proportion of his/her shareholding concerned to be represented by each proxy shall be specified in the form of proxy.
   (b) A member who is a relevant intermediary is entitled to appoint more than two (2) proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two (2) proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.

   "Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act, Chapter 50 (the "Act").
3. A proxy need not be a member of the Company.
4. The instrument appointing a proxy or proxies must be deposited at the Company's Share Registrar, Tricor Barbinder Share Registration Services at 80 Robinson Road, #11-02, Singapore 068898 not less than forty-eight (48) hours before the time appointed for the AGM.
5. The instrument appointing a proxy or proxies must be under the hand of the appointor or his/her attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed under its common seal or under the hand of its attorney or a duly authorised officer.
6. Where an instrument appointing a proxy or proxies is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument of proxy, failing which the instrument may be treated as invalid.
7. A corporation that is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the AGM, in accordance with Section 179 of the Act.
8. The submission of an instrument or form appointing a proxy by a member does not preclude him/her from attending and voting in person at the AGM if he/she so wishes.
9. An investor who buys shares using CPF monies ("CPF Investor") and/or SRS monies ("SRS Investor") (as may be applicable) may attend and cast his/her vote(s) at the AGM in person. CPF and SRS Investors who are unable to attend the AGM but would like to vote, may inform their CPF and/or SRS Approved Nominees to appoint the Chairman of the Meeting to act as their proxy, in which case, the CPF and SRS Investors shall be precluded from attending the AGM.
10. The Company shall be entitled to reject the instrument of proxy which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing of proxy. In addition, in the case of shares entered in the Depository Register, the Company may reject an instrument of proxy or if the member, being the appointor, is not shown to have shares against his/her name in the Depository Register as at seventy-two (72) hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

PERSONAL DATA PRIVACY

By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 6 April 2016.

AFFIX
STAMP

The Share Registrar
New Toyo International Holdings Ltd
80 Robinson Road
#11-02
Singapore 068898

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NEW TOYO
International Holdings Ltd

47 Scotts Road
Goldbell Towers #05-03
Singapore 228233